1. Record Nr. UNINA9910807803003321

Autore Moglia Tony

Titolo Supervising for success: a guide for supervisors / / Tony Moglia

Pubbl/distr/stampa Menlo Park, Calif., : Crisp Publications, c1997

ISBN 1-4175-2418-9

Descrizione fisica 1 online resource (84 p.)

Collana A fifty-minute series book

Disciplina 658.3/02

Soggetti Supervision of employees

Lingua di pubblicazione Inglese

Formato Materiale a stampa

Livello bibliografico Monografia

Note generali Bibliographic Level Mode of Issuance: Monograph

Nota di contenuto TITLE -- COPYRIGHT -- ABOUT THE AUTHOR -- CONTENTS --

SECTION I A Role Defined -- THE SUPERVISORY CHALLENGE -- THE RESPONSIBILITIES OF SUPERVISORS -- YOUR ROLE AS SUPERVISOR --WHAT SUCCESS AS A SUPERVISOR CAN DO FOR YOU -- MAKE YOUR CHOICE NOW -- SEVEN TIPS FOR GREAT SUPERVISORS -- SECTION II The Attitude and Image -- TAKING A POSITIVE APPROACH --MEASURING YOUR MORALE -- A POSITIVE ATTITUDE BOOSTS PRODUCTIVITY -- WATCH YOUR CAREER SOAR -- STAYING POSITIVE TAKES EFFORT -- TENDING YOUR PERSONAL GROWTH -- GROWING YOUR DREAM TEAM -- ESTABLISHING AUTHORITY -- PRESENT A STRONG IMAGE -- DOWNPLAY YOUR ROLE-POWER -- PLAY YOUR KNOWLEDGE-POWER -- WHAT YOU DON'T SAY SPEAKS LOUDLY, TOO -- ABOVE ALL-BE ORGANIZED -- SECTION III Human Skills and Team Building -- THE BEST AND WORST SUPERVISORS -- SKILLS FOR SUCCESS: TECHNICAL, INTERPERSONAL, AND CONCEPTUAL --SUPERVISORY SKILLS INVENTORY -- DEVELOP YOUR HUMAN SKILLS --ESTABLISHING GOOD RELATIONSHIPS -- When Something Goes Wrong -- THE PROBLEM EMPLOYEE -- From Trouble to Teammate: A 10-Item Quiz -- SIX UNFORGIVABLE MISTAKES -- LEADERS BUILD WINNING TEAMS -- GROUPS VERSUS TEAMS -- TEAMS GROW IN STAGES --STAGE 1: FORMING -- STAGE 2: STORMING -- STAGE 3: NORMING --STAGE 4: PERFORMING -- STAGE 5: ADJOURNING -- TEAM DEVELOPMENT EXERCISE -- KEEPING THE BOSS HAPPY -- SECTION IV

Getting the Work Done -- DELEGATING IS GOOD FOR EVERYBODY -- CASE STUDY #4: The Do-it-yourself Supervisor -- WHAT DELEGATING

CAN DO FOR YOU -- D-E-L-E-G-A-T-E FOR BETTER PERFORMANCE -- DECIDE WHAT TO DELEGATE -- DEVELOP YOUR DECISION-MAKING SKILLS -- KNOWING WHEN TO HOLD AND WHEN TO FOLD -- CASE STUDY #5: Pat Can't Decide -- USING A FORMULA FOR DECISION-MAKING -- FREEING YOURSELF TO LEAD -- DECISION PYRAMID-LEVELS OF DECISION-MAKING -- FOUR COMPONENTS OF DECISIONS -- SET DAILY GOALS -- SECTION V Review -- PUTTING IT TOGETHER. Can You Put All of These Requirements Together? -- ACTION PLAN -- Supervising for Success -- AUTHOR'S COMMENTS ON CASE STUDIES -- CASE STUDY #1 -- CASE STUDY #2 -- CASE STUDY #3 -- CASE STUDY #4 -- CASE STUDY #5.