Record Nr. UNINA9910807678703321 Autore Hartley Matthew <1964-> Titolo Call to Purpose: Mission-Centered Change in Three Liberal Arts Colleges Pubbl/distr/stampa New York, : Routledge, Oct. 2002 Florence, : Taylor & Francis Group [distributor] **ISBN** 1-317-84946-9 1-315-82930-4 1-317-84947-7 Edizione [1st ed.] Descrizione fisica 1 online resource (157 p.) Collana RoutledgeFalmer Studies in Higher Education Disciplina 78.1/01 378.101 Universities and colleges - United States - Administration Soggetti Educational planning - United States Mission statements - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Cover; Title; Copyright; Contents; Chapter 1 Introduction: More Than Just ""Mission"": Chapter 2 A Thematic Account of the Development of Institutional Purpose; About the selection of sites; A word about time frames; Institutional malaise; Ending the stalemate; Creating a mandate for change; Toward a common purpose; Implementing the vision;

Struggles over ideology: True believers and naysayers; The dark side of change; Discovering you've arrived: Symbols of Success; Reaching the end of the life cycle of change; Chapter 3 The Search for Purpose as Institutional Revitalization

A crisis of purposeRejection of the status quo and building the consensus for change; Arriving at a new vision; Birth of a Movement: True believers, supporters, fence sitters and naysavers; Implementing the vision; Realizing the vision and the social construction of success; Mission creation as a socio-cultural movement; Comparing belief systems: Then and now: Toward a new ideology: Chapter 4 The Power. Politics, and Pathology of Ideologically Based Change; The politics of advancing a new vision; Rewriting the social contract; Pushing for

change; Securing change; Constructing the enemy
Witch-hunting at OlivetAn analysis of the witch hunt; Chapter 5
Sustaining A Sense of Purpose and the Social Construction of Success;
New programs and policies; Betterment of institutional life; Enhanced
attractiveness of the community; Challenging members' conceptions of
success; The inestimable value of success; Tempered idealism;
Sustaining community; Chapter 6 Conclusion; Findings; Leadership in
the cultural realm; Future research; Appendix A Research Design and
Methodology; Bibliography; Index

Sommario/riassunto

Annotation