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Descrizione fisica	1 online resource (145 p.)
Collana	Advances in project management
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Soggetti	Project management Project management - Methodology Technological complexity
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Note generali	"A Gower Book"--cover. First published 2012 by Gower Publishing.
Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	Uncertainty, complexity and impact on projects -- What makes projects complex? -- 1st and 2nd order project management -- Leadership in an uncertain world -- Outcomes and ethics -- 2nd order tools and tactics -- The systems approach to project management -- Experiential learning -- Appropriate contracting -- Conclusion.
Sommario/riassunto	If you do what you've always done, you'll get what you've always got, and if what you've always got isn't good enough, you need to do something else. Second Order Project Management will help alleviate the frustration that every member of the profession has experienced when trying to gain approval for investment in process improvement from sponsors. Illustrated by extracts from a series of interviews with an international group of very senior managers responsible for managing highly complex projects, Michael Cavanagh explains there is nothing magical, or even complicated, about 2nd Order Proj