

1. Record Nr.	UNINA9910798398303321
Autore	Meredith Patricia
Titolo	Catalytic Governance : Leading Change in the Information Age // Patricia Meredith, Steven A. Rosell, Gerald Davis
Pubbl/distr/stampa	Toronto : , : University of Toronto Press, , [2018] ©2016
ISBN	1-4426-2016-1 1-4426-2015-3
Descrizione fisica	1 online resource (208 p.)
Disciplina	658.406
Soggetti	Transformational leadership Information society Corporate governance Public administration Libros electronicos.
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	Frontmatter -- Contents -- Acknowledgments -- Glossary of Key Terms and Acronyms -- Members of the Payments Roundtable -- CATALYTIC GOVERNANCE -- Introduction. Leadership and Governance in the Information Age -- 1. The Global Information Society -- 2. Engagement and Dialogue -- 3. Exploring Perspectives and Building Scenarios -- 4. Developing a Governance Framework for the Canadian Payments System -- 5. Co-creating a Desired Future -- 6. Lessons Learned and the Catalytic Governance Model -- Appendix: Summary of the Scenarios -- Notes -- Selected Bibliography -- About the Authors -- Index
Sommario/riassunto	"Although the information age offers individuals from all walks of life the power to make their voices heard, we often end up with a cacophony of competing voices rather than a conversation. With so many people empowered to join the decision-making process, the number and diversity of stakeholders in governance situations poses a special challenge: how do you steer when so many hands are on the wheel? Catalytic Governance offers a proven approach to managing this

challenge, built on the insight that effective leadership and governance depends less on traditional top-down approaches and more on creating shared meanings and frameworks. Drawing on their experiences managing transformational change in a complex, multi-stakeholder environment on issues ranging from finance to climate change, health, and the digital revolution, Patricia Meredith, Steven A. Rosell, and Ged R. Davis demonstrate how to use dialogue to engage stakeholders, explore alternative perspectives, develop shared mental maps and a vision of the future, and co-create strategies and initiatives to realize that future. While elements of this approach will be familiar, this is the first time they have been combined into a coherent model and tested together in practice. The book describes in detail how this was done in the process of transforming the Canadian payments system. The catalytic approach to governance is a powerful tool for leaders in the public and private sectors looking to lead and govern more effectively."
