

1. Record Nr.	UNINA9910798066703321
Autore	Fox Jason
Titolo	How to lead a quest : a handbook for pioneering executives / / Dr. Jason Fox
Pubbl/distr/stampa	Milton, Queensland : , : Wiley, , 2016 ©2016
ISBN	0-7303-2473-7 0-7303-2472-9
Edizione	[1st edition]
Descrizione fisica	1 online resource (244 p.)
Disciplina	658.4063
Soggetti	Creative ability in business - Management Business enterprises
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Includes index.
Nota di contenuto	Titlepage; Copyright; About the Author; Gratuities; Introduction; LEAD A QUEST; USING THIS BOOK; Notes; Part I: Default Thinking and the Kraken of Doom; 1: The Anatomy of Default Thinking; PATTERNS; SYSTEMS; TEMPLATES; NORMS; PRECEDENTS; Notes; 2: The Curse of Efficiency; THE PROGRESS DELUSION; TOO BUSY FOR STRATEGY; Notes; 3: A Rainbow of Growth and Despair; THE DEFAULT GROWTH ARC; A QUICK NOTE ON STARTUPS; Notes; Summary; Part II: A Quest Beckons; Notes; 4: An Alternative Option; A CALL TO ADVENTURE; CIRCUMVENTING THE KRAKEN; THE IMPORTANCE OF PIONEERING; PIONEERING THROUGH PARADOX Notes8: Intriguing Incoherence; COHERENCY IN CONTEXT; FINDING FUTURES; FACT OR FUTURE?; FRAMING FUTURES; NOTHING IS TRUE; SEEKING INCOHERENCE; Notes; 9: Pathways of Possibility; A QUIVER OF OPTIONS; A GROWING ACUITY; IN ANTICIPATION OF CHOOKS; Notes; Summary; Part IV: Crafting Experiments; Note; 10: It's Not About Ideas; COMING UP WITH THE 'BEST IDEA' IS THE WORST IDEA; A SCIENCE-BASED APPROACH; FORMING A HYPOTHESIS; IT'S ALSO NOT ABOUT SUCCESS; Notes; 11: Planning to Fail; FAILURE, AND THE NINE LAYERS OF HELL; YOU WILL BE TESTED; Notes; 12: Viable Alternative Options; PACKAGING INTELLIGENCE COMMUNICATING IN FULL SPECTRUMNotes; Summary; Part V:

Augmenting Strategy; 13: Back to the Future; TOWARD COHERENCE; UNENRICHED STRATEGY; GET STRATEGIC ABOUT STRATEGY; Notes; 14: Choosing to Choose; MAP YOUR OPTIONS; A BIAS TOWARDS BIAS; BEMUSING BIASES; STOP, START, SAVVY-UP; PICK A PATH; Notes; 15: Strategy for Breakfast; BUT CHANGE IS GOOD, RIGHT?; NETWORKED ENTERPRISE GOODNESS; HYDRA DOMINATUS; THE BIGGER QUEST; IT NEEDS TO START SOMEWHERE; Notes; Summary; Part VI: Making Progress; 16: Bimodal Beginnings; WORKING ACROSS TWO MODES; NEW TEAMS; FINITE GAMES; PROTECT AGAINST INFECTION DIAL UP DIVERSITY MAKE PROGRESS VISIBLE; SPREAD THE INFLUENCE; Notes; 17: Meaningful Progress; FINDING A SENSE OF PROGRESS; AREAS OF RESPONSIBILITY; PROJECTS; Notes; 18: Mission Impossible; MISSIONS SERVE A MUST; MISSIONS ARE FOCUSED; MISSIONS ARE FINITE; A FEW CAVEATS; Notes; Summary; Part VII: Pioneering Culture; Note; 19: Lost in Translation; FROM CONCEPTUAL TO CONCRETE; STORYBOARDING STRATEGY TO CULTURE; KEYSTONE BEHAVIOURS; Notes; 20: Structures, Artefacts and Rituals; STRUCTURES; ARTEFACTS; RITUALS; Notes; 21: Contextual Momentum; RITUALS CHANGE THIS.; MOMENTUM IN CONTEXT; YEARLY RITUALS CHOOSE 'ONE WORD'

Sommario/riassunto

Unlock progress through doubt and uncertainty The biggest threat facing modern business is the sheer complexity of an uncertain future. That, and the fact that everyone is busy. Too busy for progress. Workplace cultures have become cursed with efficiency. And so when it comes to developing strategy, we default to our defaults. We favour quick fixes, easy templates and familiar approaches, developing 'robust plans' that do little to mitigate strategic risk or generate new value. The result? The future comes, and businesses die. But no longer! *cue trumpets* How to Lead a Quest is a book for pioneering leaders - folks who know that enterprise strategy is far too important to condemn to 'smart goals', 'a clear vision for the future' and other such rubbish. Within this book, you'll discover how to: liberate enterprise leadership and workplace cultures from the curse of efficiency, default thinking and the delusion of progress explore complex and uncertain futures to find profound insights that mitigate strategic risks and ensure your business model remains viable create new value and enduring relevance by pioneering into unchartered and unprecedented territory embed new structures and rituals into your enterprise to build for the future, while still delivering operational excellence today. Not for the faint of heart or short-of-wit, this uniquely refreshing book bravely tackles the paradox that is pioneering leadership. You'll discover how to lead meaningful progress - even if you don't know what the goal or destination looks like.
