Record Nr. UNINA9910797957403321 Advances in the economic analysis of participatory & labor-managed **Titolo** firms . Vol. 16 [[electronic resource] /] / edited by Antti Kauhanen Pubbl/distr/stampa Bingley, England:,: Emerald,, 2015 ©2015 **ISBN** 1-78560-378-7 Edizione [First edition.] Descrizione fisica 1 online resource (292 p.) Collana Advances in the economic analysis of participatory & labor-managed firms, , 0885-3339 Altri autori (Persone) KauhanenAntti Disciplina 658.3152 Soggetti Business & Economics - Labor Labour economics Management - Employee participation Employee empowerment Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references at the end of each chapters. Nota di contenuto Front Cover; Advances in the Economic Analysis of Participatory & Labor-Managed Firms; Copyright page; Contents; List of Contributors; Foreword; Editor's Introduction; Alternative Organizational Forms; Participatory Human Resource Practices; On the Entry of Employee-Owned Firms: Theory and Evidence from U.S. Manufacturing Industries, 1870-1960; Introduction; Formation and Choice of Organizational Form; Assumptions Underlying the Model; Decision-Making of Potential Cooperators; Costs of Information and Association and the Possibility of Market Failure; Institutions and the Data on PCs Empirical Analysis and Results Discussion of Empirical Results; Conclusions; Notes; Acknowledgments; References; Appendix; How to Start an Employee-owned Industrial Company and Survive for 35 Years; Introduction: The Impossibility of Employee Ownership: Degeneration Tendencies toward Traditional Ownership; Employee Ownership as a Historical Parenthesis; The Employee Takeover of Ljuders Nickelsilfverfabrik: The Effects of the Employee Takeover: The Legitimizing Leadership; The Possibility of Employee Ownership;

Changes Take Time; Pride in the Collective

A Recipe for a Successful Employee Takeover and Ownership Acknowledgments; References; Motivations for Establishing Cooperative Companies in the Performing Arts: A European Perspective; Introduction; The Economic Context of Performing Arts in Europe; Why Must Collective Firms be Established? Insights from the Literature; Methodology of the Research; Sampling; Data Collection; Collection Protocol; Semi-Directive Interviews; Data Structure; Analysis and Validity of Data; Results and Discussion; Influence of the Instrumental Motive; A Dominant Economics Logic; Complementary Non-Economics Logics

Discussion Influence of the Ideological Motive; Shared Artistic and Ideological Values: Image and Militancy: Discussion: Contextual Influence; Complementary Results and Comments; Does the Dominant Type of Motivation Influence the Success of Collective Projects?; Dominant Motivation Type and Type of Organization; Concluding Remarks: Notes: Acknowledgements: References: Organizational Structure and Performance in European Banks: A Reassessment; Introduction: Conceptual Framework: Existing Empirical Evidence: The Data: Empirical Approach and Summary Statistics: Regression Results Baseline Results Robustness Checks: Conclusions: Notes: Acknowledgments: References: Appendix: Data Changes: Formal Organizational Power and Innovation: From a Principal-Agent to an Institutionalist View; Introduction; Formal Organizational Power: Ownership and Governance: Innovation Efforts as a Key Feature of Innovation: Extant Views on Formal Power and Innovation: Micro-Level Views: An Institutionalist View of Formal Power and Innovation: MONDRAGON and Cases with the extreme Case; Background and Institutional Environment; Cases of Capital-Intensive Innovation Company A: A Success Case of Capital-Intensive Innovation

Sommario/riassunto

Alternative types of ownership and participatory managerial practices have recently been intensively debated. The great recession has revived interest in cooperative and labor-managed organizations. In addition, employee participation in decision-making and financial performance has consistently attracted attention during the last 20 years. The articles in this volume contribute to both of these topics. The first set of articles studies the relationship among business cycles, alternative forms of ownership, and employee voice. These papers take various theoretical and empirical approaches and investigate many industries and countries. They show how the economic downturn is leading to increased incidence of employee ownership but also undermining employee voice by increasing the incidence of atypical employment. The second set of papers looks inside firms. The topics include the relationship between ownership and innovation and how financial participation and group incentives affect employee attitudes and work effort. The contributions in this volume provide stimulating research in the broad area of participatory and labor-managed organizations.