Record Nr. UNINA9910797549003321 Autore Lambert Jeremiah D. <1934-> Titolo The power brokers: the struggle to shape and control the electric power industry / / Jeremiah D. Lambert Pubbl/distr/stampa Cambridge, Massachusetts;; London, England:,: The MIT Press,, [2015] ©2015 **ISBN** 0-262-33099-7 0-262-33098-9 Descrizione fisica 1 online resource (395 p.) 333.793/20973 Disciplina Soggetti Electric utilities - United States - History Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Includes index. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Contents: Acknowledgments: Introduction: 1 Samuel Insull: Architect and Prime Mover of the Electric Utility Business in the United States; 2 David Lilienthal and the Era of Public Power; 3 Bonneville Power: Overreach and Disaster; 4 Paul Joskow and the Intellectual Blueprint for Industry Reform; 5 Ken Lay: Competition Betrayed; 6 Amory Lovins: Prophet of a New Order; 7 Jim Rogers and the Politics of Accommodation; 8 Conclusion; Notes; Index "For more than a century, the interplay between private, investor-Sommario/riassunto owned electric utilities and government regulators has shaped the electric power industry in the United States. Provision of an essential service to largely dependent consumers invited government oversight and ever more sophisticated market intervention. The industry has sought to manage, co-opt, and profit from government regulation. In The Power Brokers, Jeremiah Lambert maps this complex interaction from the late nineteenth century to the present day. Lambert's narrative focuses on seven important industry players: Samuel Insull, the principal industry architect and prime mover; David Lilienthal, chairman of the Tennessee Valley Authority (TVA), who waged a desperate battle for market share: Don Hodel, who presided over the Bonneville Power

Administration (BPA) in its failed attempt to launch a multi-plant

nuclear power program; Paul Joskow, the MIT economics professor who

foresaw a restructured and competitive electric power industry; Enron's Ken Lay, master of political influence and market-rigging; Amory Lovins, a pioneer proponent of sustainable power; and Jim Rogers, head of Duke Energy, a giant coal-fired utility threatened by decarbonization. Lambert tells how Insull built an empire in a regulatory vacuum, and how the government entered the electricity marketplace by making cheap hydropower available through the TVA. He describes the failed overreach of the BPA, the rise of competitive electricity markets, Enron's market manipulation, Lovins's radical vision of a decentralized industry powered by renewables, and Rogers's remarkable effort to influence cap-and-trade legislation. Lambert shows how the power industry has sought to use regulatory change to preserve or secure market dominance and how rogue players have gamed imperfectly restructured electricity markets. Integrating regulation and competition in this industry has proven a difficult experiment."