1. Record Nr. UNINA9910797350203321 Autore Crumpton Michael A. Titolo Strategic human resource planning for academic libraries: information, technology, and organization / / Michael A. Crumpton Waltham, MA:,: Chandos Publishing,, [2015] Pubbl/distr/stampa 2015 **ISBN** 1-78063-445-5 1-84334-764-4 Edizione [1st edition] Descrizione fisica 1 online resource (xii, 98 pages): illustrations (some color) Chandos information professional series Collana Disciplina 023.9 Soggetti Library personnel management Academic libraries - Administration Library employees Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Front Cover; Strategic Human Resource Planning for Academic Libraries: Information, Technology, and Organization; Copyright; Contents; Acknowledgments; About the author; Introduction; Chapter 1: Strategic intelligence in today's environment; 1.1. Introduction; 1.2. Strategic intelligence to strategic planning; 1.3. What's changing?; 1.4. The financial environment; 1.5. Driving an assessment of human resources value; 1.6. Making it credible; 1.7. The need for strategy; 1.8. The balance scorecard; 1.9. Knowledge management; Chapter 2: The strategic planning process 2.1. SHRM's strategic planning phases 2.2. Strategic planning in higher education; 2.3. Strategic planning in the library; 2.4. What can go wrong?; 2.5. Benchmarking; 2.6. Understanding and supporting the strategy; 2.7. Vision and mission statements; 2.8. Steps to be taken in the strategic planning process; 2.9. Assessment of value, improvements, and goals; Chapter 3: Human resources as a strategic partner; 3.1. The higher education environment; 3.2. Overall talent and recruitment in a changing world; 3.3. Human resource best practices; 3.4. Comparison of other professional disciplines 3.5. Building the organization's capabilities 3.6. Human resource

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Sommario/riassunto

Strategic Human Resources Planning for Academic Libraries: Information, Technology and Organization provides an in-depth discussion of human resources as a strategic element of a library organization, especially as staffing needs and competencies change. The book focuses on the impact of human resource practices in a library setting, discussing several aspects, including the role of human resources when the library is part of a larger organization, along with information on how to identify strategic objectives that are expected and related to workforce issues. In addition, the book revi