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Autore	Trower Cathy A (Cathy Ann)
Titolo	The practitioner's guide to governance as leadership [[electronic resource]] : building high-performing nonprofit boards / / Cathy A. Trower ; [foreword by Richard Chait]
Pubbl/distr/stampa	San Francisco, : Jossey-Bass, c2013
ISBN	1-283-83513-4 1-118-22423-X
Edizione	[1st ed.]
Descrizione fisica	1 online resource (272 pages)
Disciplina	658.4/22
Soggetti	Nonprofit organizations - Management Corporate governance Directors of corporations
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Description based upon print version of record.
Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	The Practitioner's Guide to Governance as Leadership: Building High-Performing Nonprofit Boards; Copyright; Contents; List of Exhibits, Figures, and Tables; Exhibits; Tables; Foreword; Preface; Who Should Read this Book; Structure of the Book; Chapter 1: The Governance as Leadership Model; Premises; Underlying Assumptions; Governance Reform; The Three Modes or Mental Maps; Type I: Fiduciary; Type II: Strategic; Type III: Generative; Why Three Modes?; Why Boards Need a Type III Mental Map; Spotting Generative Opportunities; The Three Types of Governance Summarized; Chapter One Highlights Chapter 2: Getting Started and Gaining Traction with Governance as LeadershipWhat Is Optimized at Board Meetings?; What Is Different about Generative Governance?; Moving to Higher Purpose and Optimizing Performance: Beginning the Conversation; Reluctance to Change; Fear of Change; Vulnerability and Fear of the Unknown; CEO and Board Ambivalence; Navel-Gazing; Moving to Higher Purpose and Optimizing Performance: Getting Started; Survey Members About Board Service and Board Effectiveness; Build Support; Calculate the Cost of the Status Quo Consider Whether to Apply the Three Modes Sequentially or SimultaneouslyMoving to Higher Purpose and Optimizing Performance:

Getting Traction; Discuss and Define Generative Thinking; Practice Thinking in Three Modes; Apply Trimodal Thinking to Committee Work; Discuss How the Board Is Doing; Chapter Two Highlights; Chapter 3: Encouraging Critical Thinking in the Boardroom; Critical Thinking and Metacognition; Getting on the Balcony; Ways of Thinking; Hedgehogs and Foxes; Boardroom Lions and Humble Hounds; More Hedgehogs/Lions Than Foxes/Humble Hounds; Impediments to Critical Thinking

Being WrongBeing Certain; Diagnosis Momentum; Loss Aversion; Delusions of Rationality; How Governance as Leadership Helps; Cognitive Biases and Board Workarounds; Anchoring, Arbitrary Coherence, and Ordering; The Anchoring Cognitive Bias Applied to Boards; Framing and Loss Aversion; The Framing and Loss Aversion Biases Applied to Boards; Confirmation Bias and Cognitive Conservatism; The Confirmation Bias and Cognitive Conservatism Applied to Boards; False Consensus Bias; The False Consensus Bias Applied to Boards; Approaches to Dealing with False Consensus Bias; Bounded Awareness

Overcoming Bounded Group AwarenessSocial Loafing; Groupthink; The Abilene Paradox; Social Conformity; Cascades (Social, Informational, and Reputational) and Group Polarization (Risky Shift); Avoiding Groupthink and Its Close Cousins; Resist the Urge to Suppress Debate; Engage in Dialogue and Discussion; Learn; Chapter Three Highlights; Chapter 4: Turning Your Board into a High-Performing Team; Social Systems; Groups and Teams; Boards as Teams; Effective Board Teams in the Context of Governance as Leadership; Board Composition; Shared Sense of Compelling Purpose; Values and Behavioral Norms New Board Member Orientation

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#### Sommario/riassunto

Praise for The Practitioner's Guide to Governance as Leadership ""With wisdom and insight, Trower has written the seminal guide for nonprofit boards. This is a must-read for every current and incoming nonprofit board member.""-Joel Allison, president and CEO, Baylor Health Care System ""For nonprofit chief executives who are ready for more engaged and purposeful boards and for board members who want to work more meaningfully and be true partners in leadership, Trower shows the way. She brings Governance as Leadership to life with case studies, t

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2. Record Nr.	UNINA9910792978203321
Titolo	INPRO methodology for sustainability assessment of nuclear energy systems : environmental impact from depletion of resources / / International Atomic Energy Agency
Pubbl/distr/stampa	Vienna, [Austria] : , : International Atomic Energy Agency, , 2015 ©2015
ISBN	92-0-117619-8
Descrizione fisica	1 online resource (76 pages) : color illustrations
Collana	IAEA Nuclear Energy Series, , 1995-7807 ; ; Number NG-T-3.13
Disciplina	621.4835
Soggetti	Nuclear energy - International cooperation Nuclear energy - Environmental aspects Nuclear energy - Evaluation
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia