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Intermediate Treatment Residential Care; References; Leaping in the Dark: The Fear of Transition; Purchase of Service Contracting; The Arms-Length Relationship; Introduction to the Model; Issues Arising from a Post-Service Delivery Model; 1. Non-Profit versus For-Profit; 2. The Down Side of Administrative Competitiveness, or "Play Your Cards Close to Your Chest!"; A Growing Sense of Administrative Powerlessness in Contracting Organizations; Increased Importance of the Administrator's Relationships and Personal Contacts; A Shift From Child Care Administrators to Fiscal Bottom-Liners Unrealistic Bidders Winning Contracts, and Folding 3. The Financial Impact of POSC on Child and Youth Care Programs; 4. Standards and Accountability: Where Does "Arm's Length" Equal Abdication of Responsibility?; Implications of Post for Child and Youth Care as a Profession; References; Growth: An Interview with Bruce Bona; Bibliography; Not in My Backyard: Preserving Children's Rights in the Face of Discrimination; The Need; This is the Place; The Early Struggle; The Money; The Election; Crunch Time; The Discrimination Complaint; The Home Stretch; Epilogue Preliminary Notes on a Profit and Non-Profit Life The Pressure of Money; The Personality of Profit; The Speed of Time; Forms and Ritual; Interpersonal Nuance

Sommario/riassunto

Here is an informative guide to help directors and staff of residential treatment centers (RTCs) cope with the financial and administrative problems resulting from today's financially turbulent times. Financial problems have closed some centers and managed care or other health care changes will soon reach others. Managing the Residential Treatment Center in Troubled Times deals directly with current difficult financial and management problems in RTCs and presents practical advice, discussions of current problems, and possible solutions. Authors explore a wide range of topics from dea
