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Dedication; Preface; Part One: Understanding Disputes, Conflict Resolution, and Mediation; 1: Approaches for Managing and Resolving Disputes and Conflicts; The Whittamore-Singson Dispute; Conflict Management and Resolution Approaches and Procedures; 2: The Mediation Process: Mediator Roles, Functions, Approaches, and Procedures; A Procedures; Mediator Roles, Functions, Approaches, and Procedures; A

Procedures; Mediator Roles, Functions, Approaches, and Procedures; A Definition of Mediation; Some Variations in Mediator Relationships to

Parties and Assistance: Social Network Mediators

Authoritative MediatorsIndependent Mediators; Variations of Mediators' Targets, Focus, Levels of Interventions, and Direction; Mediators' Focuses for Intervention; Mediator's Amount of Action and Direction; Mediator Orientations toward Focus and Direction in Practice; "Schools" of Mediation; Process-Focused Schools; Relationship-Focused Schools; Substantively Focused Schools; The Focus of the Remainder of This Book; 3: The Practice of Mediation; Historical and Cultural Roots of Mediation: Religious and Customary Practices; Contemporary Practice

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Collaboration: The Circle of Conflict: Causes of Disputes and Opportunities for Collaboration: Three Broad Concepts about Conflict and Opportunities for Collaboration; Issues, Needs, and Interests; Factors That Are Sources or Causes of Conflict and Opportunities for Collaboration; People and Parties; Issues, Needs, and Interests Parties' Histories, Relationships, and InteractionsEmotions; Information; Communications; Approaches, Procedures, and Strategies; Power and Influence; Structural Sources of Conflict and Opportunities for Collaboration: Beliefs, Values, and Attitudes: Options, Understandings, Agreements, and Outcomes; Returning to Dividers and Connectors; 5: Negotiation and Conflict Resolution; Transactional and Conflict Resolution-Oriented Negotiations: Relationship-Based Negotiations: Positional-Based Negotiations: Interest-Based Negotiations How Mediators Work with Various Orientations and Procedures for NegotiationsPart Two: Laying the Groundwork for Effective Mediation: 6: The Mediation Process: An Overview; The Stages of the Mediation Process; Preparation Stages, Goals, Tasks, and Activities; 1. Making Initial Contact with Parties; 2. Collecting and Analyzing Background Information: 3. Designing a Preliminary Mediation Plan: Mediation Session Stages, Tasks, and Activities; 1. Beginning Mediation; 2. Presenting Parties' Initial Perspectives and Developing an Agenda 3. Educating about Issues, Needs, and Interests and Framing Problems to Be Resolved

Sommario/riassunto

The Fourth Edition of a seminal work in the field of mediation and conflict resolution For almost thirty years, conflict resolution practitioners, faculty, and students have depended on The Mediation Process as the all-inclusive guide to the discipline. The most comprehensive book written on mediation, this text is perfect for new and experienced conflict managers working in any area of dispute resolution-family, community, employment, business, environmental, public policy multicultural, or international. This is the expert's guide, and the Fourth Edition has bee