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Balance Beam; 4. The General Counsel Leading the Charge; A. Establishing and Maintaining a Legal and Ethical Culture; B. Ethics and Professional Conduct Rules Governing In-House Counsel; 1. State Rules of Professional Conduct; 2. SEC Rules for Lawyers Involved in Public Company Filings; C. Demonstrating Openness and Community Involvement; 1. Corporate Citizenship; 2. Diversity; 3. Pro Bono D. Key Takeaways for the General Counsel in Leading the Ethical Charge

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B. Compartmentalization and Decentralization C. Global Challenges; D. Working Within the Law Department Budget; 1. Keeping Work In-House; 2. Managing Outside Costs; 3. Increasing Recoveries; 4. Litigation Financing; E. Choosing Outside Counsel; F. Key Takeaways for the General Counsel in Managing the Legal Department; 7. The General Counsel in the Crosshairs: Exposure to Sanctions, Prosecution, and Liability; A. Conceptualizing the Role: The General Counsel as Advocate, Gatekeeper, or Persuasive Counselor; B. Reporting up and Reporting out

C. Understanding the Risks: Types of Liability Exposure Confronting In-House Counsel

Sommario/riassunto

Legislation and case law following the relatively recent corporate scandals have increased scrutiny on the ethics and integrity of individuals, and the culture they create, at the highest levels within the corporate structure. The corporate General Counsel (GC) is a key member of that group. This enhanced attention increases the already substantial tensions facing the GC, who must navigate the demands and interests of various corporate stakeholders-including the board of directors, officers (particularly the CEO), stockholders, and employees-while also serving the best interests of the client,
