Record Nr. UNINA9910789536703321 Coaching in depth: the organizational role analysis approach / / edited **Titolo** by John Newton, Susan Long, and Burkard Sievers Pubbl/distr/stampa London:,: Routledge,, 2018 **ISBN** 0-429-91202-1 0-429-47302-8 1-283-12616-8 9786613126160 1-84940-531-X Edizione [First edition.] Descrizione fisica 1 online resource (214 p.) Disciplina 658.312404 Soggetti Personnel management Employees - Training of Executives - Training of Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references (p. 179-192) and index. Nota di contenuto pt. 1. Organizational role analysis: from there to here -- pt. 2. Organizational role analysis: current variations in method and application. "Coaching In Depth introduces the reader to the management Sommario/riassunto consultancy technique of Organizational Role Analysis (ORA); a technique with the immensely practical purpose of helping managers to stay "in role and on task". The ORA method is grounded in a process of consultation that derives from the conjunction of open systems theory and psychodynamic understandings of human behaviour. It enables the collaborative resolution of the mental and emotional tensions represented in the client's work role as he/she strives to manage the dynamics between their organization-in-the-mind and the organization-in-reality."--Provided by publisher.