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Nota di contenuto	Front Cover; The Transformation of Academic Health Centers; Copyright; Contents; List of Contributors; Foreword; References; Preface; Acknowledgment; Section 1 - The Evolution of the Academic Health Center; Chapter 1 - The Changing Ivory Tower: Balancing Mission and Business; DEMYSTIFYING THE ACADEMIC HEALTH CENTER; THE EMERGENCE OF COST IN ACADEMIC MEDICINE; THE COSTLY BUSINESS OF ACADEMIC MEDICINE; RESPONDING TO CHANGE: CHALLENGES AND OPPORTUNITIES FOR AHCS; LEADING THE CHANGE IN HEALTH CARE; REFERENCES; ABOUT THE AUTHORS Chapter 2 - Presidential and Academic Health Center Leadership within the Modern University: Opportunities and ChallengesINTRODUCTION; OVERVIEW: THE ROLE OF AHCS WITHIN THE BROADER UNIVERSITY; PATHWAYS TO LEADERSHIP, CORE COMPETENCIES, AND LEADERSHIP DEVELOPMENT OPPORTUNITIES; CONCLUSION; REFERENCES; ABOUT THE AUTHORS; Chapter 3 - How Academic Health Centers are Transforming in Leadership, Administration, and Management: A Case Study; INTRODUCTION; DEVELOPMENT OF SHARED VISION; FORMING THE LEADERSHIP TEAM AND SHAPING ITS ACCOUNTABILITY; ENTERPRISE ORGANIZATION AND GOVERNANCE ADDRESSING UNFAMILIAR ORGANIZATIONAL CHALLENGESCONCLUSION; REFERENCES; ABOUT THE AUTHORS; Chapter 4 - The Changing Roles

and Expectations of Faculty; INTRODUCTION; THE EDUCATOR; THE CLINICIAN SCIENTIST; THE BASIC SCIENTIST; THE POPULATION HEALTH ACADEMICIAN; THE CLINICIAN; INSTITUTIONAL CONSIDERATIONS; REFERENCES; ABOUT THE AUTHORS; Chapter 5 - Universal Lessons for Academic Health Science Centers-Recognizing the Value of Integration; ACADEMIC HEALTH SCIENCE CENTERS: INSTITUTIONAL SETTINGS AND CHALLENGES; DEFINING THE VALUE OF THE ACADEMIC HEALTH SCIENCE CENTER
ALIGNMENT OF VALUES IN A COMPLEX ACADEMIC HEALTH SCIENCE CENTERVALUE THAT DRIVES IMPACT WITHIN A COMPLEX HEALTH SYSTEM; INCENTIVE FOR INTEGRATION-THE SUCCESSFUL BLENDED MISSION; SHARED AUTHORITY AND RESPONSIBILITY IN THE AHSC; CONCLUSION; REFERENCES; ABOUT THE AUTHORS; Chapter 6 - Future Directions; UNIQUE CHALLENGES FACING ACADEMIC HEALTH CENTERS; EXAMINING THE FINANCIAL SITUATION; ACADEMIC HEALTH CENTERS MUST TRANSFORM; VERTICAL INTEGRATION OF CARE DELIVERY, CARE REDESIGN, AND PROGRAMS OF DISTINCTION; REINVENTING MEDICAL EDUCATION AND TRAINING; GOING GLOBAL; A FOCUS ON INNOVATION LOOKING AHEADTHE NEED FOR ENTERPRISE-WIDE PLANNING AND MANAGEMENT; ACKNOWLEDGMENT; REFERENCES; ABOUT THE AUTHORS; Section 2 - Educating the Future HealthWorkforce; Chapter 7 - Disruptive Technologies Affecting Education and Their Implications for Curricular Redesign; DISRUPTIVE TECHNOLOGIES AND DISRUPTIVE INNOVATION; THE IMPLICATIONS OF EMERGING TECHNOLOGY FOR CURRICULA; REFERENCES; ABOUT THE AUTHORS; Chapter 8 - Diversity in the Academic Health Center: Progress and Opportunities; INTRODUCTION; BEYOND DIVERSITY TO INCLUSION; THE VALUE OF DIVERSITY
DEVELOPING A CONTEMPORARY CONCEPTUAL FRAMEWORK

Sommario/riassunto

Presents the direct knowledge and vision of accomplished academic leaders whose unique positions as managers of some of the most complex academic and business enterprises make them expert contributors. Users will find invaluable insights and leadership perspectives on healthcare, health professions education, and biomedical and clinical research that systematically explores the evolving role of global academic health centers with an eye focused on the transformation necessary to be successful in challenging environments. The book is divided into five sections moving from the broad perspective of the role of academic health centers to the role of education, training, and disruptive technologies. It then addresses the discovery processes, improving funding models, and research efficiency. Subsequent sections address the coming changes in healthcare delivery and future perspectives, providing a complete picture of the needs of the growing and influential healthcare sector. --
