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Autore	Pottruck David S. <1948->
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Nota di contenuto	Cover; Title Page; Copyright; Contents; Foreword by Tony La Russa; Introduction; Part One The Stacking the Deck Process; Chapter 1 Step One: Establishing the Need to Change and a Sense of Urgency; Link the Purpose and Mission; Know the Need; Understand the big Picture-and all Perspectives; Underscore the Urgency; Prepare for Resistance and Conflicts; Chapter 2 Step Two: Assembling and Unifying Your Leadership Team; Find and Nurture the Pioneers; Take Steps to Unify the team; Chapter 3 Step Three: Developing and Communicating a Clear and Compelling Vision of the Future; Heading Into the Blue Leaving the Status QUO and Creating the FutureShowing your Passion; Chapter 4 Step Four: Planning Ahead for Known and Unknown Barriers; Mapping the Bermuda Quadrangle; Compounding the Dangers; Planning for the Unexpected; Chapter 5 Step Five: Creating a Workable Plan; Planning and Budgeting; Making Assessments: From the Present to the Future; Planning Components; Planning for Risks and the Inevitable Questions; Chapter 6 Step Six: Partitioning the Project and Building Momentum with Early Wins; Planning for Interim Successes; Buying More time with Interim Successes Chapter 7 Step Seven: Defining Metrics, Developing Analytics, and Communicating ResultsKnowing your key Results; What are you Measuring?; Measuring Progress and Success: Big data, Metrics, and

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	Analytics; Sharing Results-and Progress; Chapter 8 Step Eight: Assessing, Recruiting, and Empowering the Broader Team; Assess Today for Future Needs; Imagine The Dream Team-and Dream Big; Search for Talent, Skills, and Fit; Unify and Empower the Larger Team; Rebalance and Revamp the team; Chapter 9 Step Nine: Testing with Pilots to Increase Success; Pilot Projects are Key Pilots Demand Constant Evaluation and CoordinationLooking to the Future; Part Two Leading the Change; Chapter 10 Using the Nine Steps to Bring Your Initiative to the Real World; Navigating and Sequencing the nine Steps; Leading With Conviction; Negotiating Terms; Getting Started; Dealing With the risk of Failure; Chapter 11 Communicating and Connecting to Inspire; Leadership Communication Must be Authentic; Leadership Connection is a Discipline; Framework for Personal Leadership Communication Guide; Chapter 12 Innovation: Ideas and Perspectives Innovating by Meeting Unspoken and Undiscovered NeedsTying Innovations to Values; Breakthroughs Ahead; Epilogue: Final Comments and Reflections; Appendix: Featured Leaders; Acknowledgments; About the Author; Index; More from Wiley; EULA
Sommario/riassunto	Change is a constant, and leaders must do more than keep up-they must innovate and accelerate to succeed. Yet people are often unnerved by change. As a leader during a time of transformation, you may stand up before teams that are indifferent, or even hostile, and need to convince them that change is necessary and urgent. More than money, time, or resources, the ability to lead these people determines your ultimate success or failure. What does it take to be an effective change leader and increase the odds of success? Stacking the Deck offers a proven, practical approach for inspiring meanin