1. Record Nr. UNINA9910787750703321 Autore Phillips Don T Titolo Character in action: the U.S. Coast Guard on leadership // Donald T. Phillips with Adm. James M. Loy, USCG (Ret.) Annapolis, Maryland:,: Naval Institute Press,, 2004 Pubbl/distr/stampa **ISBN** 1-61251-547-9 Descrizione fisica 1 online resource (201 p.) Altri autori (Persone) LoyJames M 658.4/092 Disciplina 658.4092 Soggetti Leadership Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Includes index. part one. Set the foundation -- part two. Focus on people -- part three. Nota di contenuto Instill a bias for action -- part four. Ensure the future. How does the U.S. Coast Guard create, instill, and maintain leadership Sommario/riassunto throughout a 40,000 member force spread across the United States? A former Commandant of the U.S. Coast Guard and a best-selling author combine their knowledge of the subject to offer a formula for success. Donald T. Phillips, who has written eight books on leadership, asserts that the Coast Guard is a superlative example of an organization with

effective leadership, loaded with leaders at all levels. From a

captain of a cutter in the Gulf of Alaska to the

guardsman scraping barnacles off buoys in the Gulf of Mexico to the