Record Nr. UNINA9910787603103321 Managing networks in international business / / edited by Mats **Titolo** Forsgren and Jan Johanson Pubbl/distr/stampa Philadelphia:,: Gordon and Breach:,: Routledge,, 1992 **ISBN** 1-317-76246-0 1-315-80041-1 1-317-76247-9 Descrizione fisica 1 online resource (274 p.) Collana International Studies in Global Change;; Volume 2 Altri autori (Persone) ForsgrenMats JohansonJan <1934-> Disciplina 658/.0546 Soggetti International business enterprises - Communication systems -Management Communication - Network analysis Middle managers Intercultural communication Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and indexes. Nota di contenuto Cover; Half Title; Title Page; Copyright Page; Dedication; Table of Contents: List of Illustrations: Introduction to the Series: Preface: Chapter One: Managing Internationalization in Business Networks: 1.1. A New Approach to International Business Analysis; 1.2. Firms in Business Networks: 1.3. The Internationalization Process of the Firm: 1.4. International Business in a Network Context; 1.5. The Structure of the Book; PART I: UNDERSTANDING THE NATURE OF INTERNATIONAL BUSINESS RELATIONSHIPS: Chapter Two: Managing in International Multi-Centre Firms 2.1. Towards New Structures in International Firms2.2. Overseas Centres in Swedish International Companies; 2.3. A Political View of the Firm in a Network Setting; 2.4. Tensions between the Corporate Group Role and the Network Role; 2.5. Managing in Multi-Centre Firms; Chapter Three: International Co-operative Relationships in Technological Development; 3.1. Technological Development in

Industrial Companies; 3.2. Co-operative Relationships; 3.3.

International Technological Development Relationships; 3.4. Implications of International Co-operation in Technological Development

Chapter Four: The Cultural Influence on International Business Relationships4.1. Culture in International Business; 4.2. What Are Cultural Differences?; 4.3. The Function of Atmosphere in Business Relationships; 4.4. The Cultural Influence on Business; 4.5. Cultural Influence on Types and Complexity of Relationship; 4.6. Conclusion; Chapter Five: Managing International Licensing Relationships; 5.1. Lasting Relationships in International Licensing; 5.2. Licensing in Business Networks; 5.3. Two Cases of International Licensing; 5.4. Bonds in Licensing Relationships PART II: UNDERSTANDING THE NATURE OF NETWORKS IN INTERNATIONAL BUSINESSChapter Six: Infrastructural Networks in International Business; 6.1. Infrastructural Networks; 6.2. Organization-Centred and Person-Centred Networks; 6.3. Network Examples; 6.4. Planned or Spontaneous Growth of Infrastructural Networks; 6.5. Concluding Remarks; Chapter Seven: Managing by International Travelling; 7.1. Why Travel in the Telecommunication Age?; 7.2. Portraits of Four Business Travellers; 7.3. Who Travel to Meet Whom?: 7.4. What Kinds of Relationship Do They Have? 7.5. Action, Information or Network Cultivation Abroad?7.6. Summary; Chapter Eight: Developing Countertrade Networks; 8.1. What Is Countertrade?; 8.2. Countertrade Networks in Indonesia; 8.3. The Countertrade Network of an Indonesian Focal Company; 8.4. Development of Countertrade-Based Exchange Relationships; 8.5. Bonds, Power and Change in the Countertrade Network; Chapter Nine: Experiential Network Knowledge in International Consultancy; 9.1. Objectivity in International Technical Consultancy; 9.2. Technical Consultancy Firms-Services and Relationships 9.3. Experiential Knowledge in Technical Consultancy Networks

## Sommario/riassunto

The book introduces a unique and innovative perspective for the study of international business networking. In contrast to the standard construction of models for optimal strategic decision-making, the essays in this book emphasise interpretation, learning by doing, trust and co-operation in the international business community. The editors focus upon business relationships within and between firms as well as the importance of middle management in the international arena.