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Nota di contenuto	Intro -- Title Page -- Copyright -- Contents -- Acknowledgments -- Part I: Organizations Change -- Introduction -- Part II: Change Model -- Chapter 1: The Classic Barrier Model -- Chapter 2: A Better Way -- Chapter 3: Consider All Stakeholders -- Chapter 4: The Impact of Size -- Part III: Tips for the Process -- Chapter 5: Avoid Isolation During the Process -- Chapter 6: Due Diligence -- Chapter 7: Negotiation -- Chapter 8: Announcing the Merger -- Chapter 9: The Key Role of Human Resources -- Chapter 10: Managing the Impact -- Chapter 11: Keeping the Right People -- Chapter 12: Systems View -- Part IV: Integration Tips -- Chapter 13: Building Culture in Transition -- Chapter 14: Living the Values -- Chapter 15: Integrating Two Cultures -- Chapter 16: Process Design Phases of Transition -- Chapter 17: Focus on the Big Picture -- Chapter 18: Clone Yourself -- Chapter 19: Support Frontline Supervision -- Chapter 20: Trust and Motivation -- Chapter 21: Accountability -- Part V: The Games People Play -- Chapter 22: Narcissistic Bosses -- Chapter 23: Bullies -- Chapter 24: Passive Aggressive People -- Chapter 25: People in Denial -- Chapter 26: Wheeler Dealers -- Chapter 27: Gossip Mongers -- Part VI: Wrap Up -- Chapter 28: Final Considerations -- Appendix: Key Points -- Readiness Evaluation -- References -- About the Author -- Index -- Back Cover.
Sommario/riassunto	Culture is the key to a successful change initiative. Organizations announce changes every day and expect, or at least hope, that people

will react positively to them. The success, however, has everything to do with how leaders manage the transition. Trust in Transition breaks down the entire change process—from the initial idea to the execution phases—identifying leverage points along the way that have a profound impact on the outcomes. Bob Whipple simplifies the issues, explaining that at its core, successful transitions happen because of positive human interaction. The concepts and techniques in this book will help you successfully merge two groups into a single functional unit using successful creative solutions. This book: presents a two-sided model contrasting the mechanical and cultural sides of a change effort teaches you how to create and maintain trust during change gives a clear view of the pitfalls and what to avoid discusses antidotes for each issue presented and how to make reorganization efforts more effective walks through a recovery process to help your people recover equilibrium. The book comes with 12 author videos that make it a complete learning system which can be found at [www.astd.org/trustintransition](http://www.astd.org/trustintransition) .

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