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Practices; Case Study: National Archives and Records Administration; Identified Risks and Best Practices; Best Practices for Risk Management; Performance Audit Conclusions; Recommendations for Executive Action; Chapter Three: Managing and Communicating Risk; Writing Risk Statements; Developing a Risk Statement Inventory of Risk Statements Risk Assessment Techniques; Assessing Key Risks; Key Risk Matrix; Mapping Risks to Strategic Outcomes; Chapter Four: Risk Management Frameworks and Standards; Why Voluntary Standards? A Look at OMB Circular A-119; GAO Risk Management Framework; ISO 31000: International Risk Management Standard; COSO ERM Integrated Framework; OCEG Red Book 2.0: 2009; FERMA: 2002; BS 31100: 2008; An Expanded View of ISO 31000; Chapter Five: Risk and Performance Management; Risk and Performance: Government; Managing Risk to Performance; An Expanded View of Strategic Risk Management Risk and Performance: Private Sector Standard & Poor's ERM Analysis; Chapter Six: Building a Risk Culture; Risk Culture Survey; Chapter Seven: ERM Maturity and Assessment; ERM Maturity Models; SEI Capability Maturity Model for Software; RIMS Risk Maturity Model; Aon Risk Maturity Index; State of Washington ERM Maturity; The Role of the Internal Auditor in ERM; Case Study: The Public Safety Canada Audit of Integrated Risk Management; Summary of Findings; Public Service Canada Audit Criteria: Lines of Inquiry; Audit Findings, Recommendations, and Management Responses; Identifying Strategic Risks Assessing Strategic Risks

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#### Sommario/riassunto

Practical guide to implementing Enterprise Risk Management processes and procedures in government organizations Enterprise Risk Management: A Guide for Government Professionals is a practical guide to all aspects of risk management in government organizations at the federal, state, and local levels. Written by Dr. Karen Hardy, one of the leading ERM practitioners in the Federal government, the book features a no-nonsense approach to establishing and sustaining a formalized risk management approach, aligned with the ISO 31000 risk management framework. International Organization for Standardiza

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