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Nota di contenuto	FOREWORD; PREFACE; ABOUT THE AUTHOR; ACKNOWLEDGEMENTS; CONTENTS; Introduction; Agile: an executive summary; The path forward; SECTION 1: WHAT YOU NEED TO KNOW ABOUT AGILE; Chapter 1: Agile in a Nutshell; Understanding Agile principles; Agile in action; Popular Agile methods; Who uses Agile?; Chapter 2: Why is Agile So Effective?; Management of controllable risk; Minimal start-up costs; Initial and ongoing returns; Chapter 3: Why Don't More Organizations Use Agile?; Chapter 4: Agile Sounds Good, But; SECTION 2: 12 AGILE PRINCIPLES THAT WILL REVOLUTIONIZE YOUR ORGANIZATION Chapter 5: Responsive Planning Why every upfront plan fails; Apply, Inspect, Adapt; Defining (and refining) your goals; Empowering the delivery team; The critical decision points; Paving the pathway; When to walk away; Publicizing your success; Chapter 6: Business-value-driven Work; Real productivity; Dancing around the budget bonfire; Over-delivery is wasted money; Measuring cost/benefit; Communicating actionable goals and priorities; Drawing the line; When priorities change; It's more than the baton; Chapter 7: Hands-on Business Outputs; The "try before you buy" power position There is no substitute for reality Mitigating risk; Continuous delivery of

valuable outputs; When the end does not justify the means; Chapter 8: Real-time Customer Feedback; Every audience is a customer; The false security of market testing; Intrinsic customer satisfaction; The "expert by proxy" myth; Hiring a customer; Using the customer to manage your budget; Chapter 9: Immovable Deadlines; Why you should never move a deadline; The power of imminent timeframes; Early delivery means early payback; Setting the next deadline; Chapter 10: Management by Self-motivation

"I'm not going to do it - and you can't make me" The top-down and bottom-up management myths; The power of self-organized teams; Giving the team a higher purpose; In my estimation; Trusting the team; Why shorter deadlines lead to happier employees; The end of overtime; Success breeds motivation; Chapter 11: "Just-in-time" Communication; When was the last time you attended a valuable meeting?; Redefining the corporate meeting; What can you do in five minutes?; Knowledge transfer through pairing, co-location and cross-training;

Documentation is no substitute

The most valuable meeting of all Chapter 12: Immediate Status Tracking; The end of the monthly report; Measuring productivity by outputs; Tracking overall progress in the requirements backlog; Tracking day-to-day work in the delivery backlog; The power of the "burndown" chart; The real-time executive dashboard; Early and continuous delivery tracking; Redefining risk management; Chapter 13: Waste Management; What is waste management?; It's what you don't do that matters; The power and peril of the value stream; The waiting game; Movement without added value; Task-switching and time leakage

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Sommario/riassunto

Find out how Agile processes can revolutionise your productivity.
