Record Nr. UNINA9910786618703321 Autore Hartley Matthew <1964-> Titolo Call to Purpose: Mission-Centered Change in Three Liberal Arts Colleges Pubbl/distr/stampa New York, : Routledge, Oct. 2002 Florence, : Taylor & Francis Group [distributor] **ISBN** 1-317-84946-9 1-315-82930-4 1-317-84947-7 Descrizione fisica 1 online resource (157 p.) Collana RoutledgeFalmer Studies in Higher Education 78.1/01 Disciplina Soggetti Universities and colleges - United States - Administration Educational planning - United States Mission statements - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Includes bibliographical references and index. Nota di bibliografia Nota di contenuto Cover: Title: Copyright: Contents: Chapter 1 Introduction: More Than Just ""Mission"": Chapter 2 A Thematic Account of the Development of Institutional Purpose; About the selection of sites; A word about time frames: Institutional malaise: Ending the stalemate: Creating a mandate for change; Toward a common purpose; Implementing the vision; Struggles over ideology: True believers and naysayers; The dark side of change; Discovering you've arrived: Symbols of Success; Reaching the end of the life cycle of change; Chapter 3 The Search for Purpose as Institutional Revitalization A crisis of purposeRejection of the status quo and building the consensus for change; Arriving at a new vision; Birth of a Movement: True believers, supporters, fence sitters and naysayers; Implementing the vision; Realizing the vision and the social construction of success; Mission creation as a socio-cultural movement; Comparing belief systems: Then and now; Toward a new ideology; Chapter 4 The Power. Politics, and Pathology of Ideologically Based Change; The politics of advancing a new vision; Rewriting the social contract; Pushing for

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Annotation