

1. Record Nr.	UNINA9910784651303321
Autore	Plenert Gerhard Johannes
Titolo	Reinventing lean [[electronic resource] ] : introducing lean management into the supply chain // Gerhard Plenert
Pubbl/distr/stampa	Burlington, Mass., : Butterworth-Heinemann, c2007
ISBN	1-280-63692-0 9786610636921 0-08-046503-X
Descrizione fisica	1 online resource (323 p.)
Disciplina	658.7
Soggetti	Business logistics Total quality management
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Description based upon print version of record.
Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	Front Cover; Title Page; Copyright Page; Table of Contents; Acknowledgments; Preface; Introduction; Part I Integrating Supply Chain Management; Chapter 1 What Is a Supply Chain?; Introducing the First Article Lab; Defining the Supply Chain; A Little History; The Supplier; N, Inc.; What Is the Role of the Supplier?; Taking an In-Depth Look at NAFTA'S Effect on Maquiladora Plants; N, Inc. Revisited; Summary; Chapter 2 What Is Supply Chain Management (SCM)?; What Is Management?; Types of Managers; What Type of Manager Are You?; The World-Class SCM Manager; A Discussion of Change Models for ChangeInnoveering; How Do We Manage Change?; Goals; A Model; A Strategy; A Structure, the Managed, the Managing; Education; N, Inc.; Supply Chain Management Integration; Successful Change Management; Quality Functional Deployment (QFD); Total Quality Management (TQM); Process Re-Engineering; ISO 9000; NS, Inc.-A Global Supply Chain Nightmare; Supply Chain Technology Transfer to Third World Countries; T in Q, Mexico; N in B, Indonesia; Some Additional Thoughts; Summary; Chapter 3 What Are the Tools of Supply Chain Management (SCM)?; Meeting PPI, Inc.; SCM Tools Chapter 4 What Are the Measures of a Successful Supply Chain Management?The Role and Purpose of Measures; Some Examples of Measures; The Role and Purpose of Control Systems; An Industrial

Example-Managing Your Supply Chain Using Event Management; What Is the Best Measure for Your Organization?; Summary; Chapter 5 What Does It Take to Create a World-Class Supply Chain Environment?; World Class; Part II Developing a Lean Environment; Chapter 6 What Is Lean?; Defining Lean; Change; The Facilitator; Lean Tools; How the Lean Process Works; Summary  
Chapter 7 What Are the Acceptance Tools of Lean Management?What Is an Acceptance Tool?; Some Success Stories; Reviewing a Few Examples of Acceptance Tools; Wrap-up; Appendix 7-A: The JoHari Window Assessment Test; Appendix 7-B: The Values Systems Survey; Appendix 7-C: The PA-PT Survey; Appendix 7-D: The Situational Leadership Survey; Chapter 8 What Are the Technical Tools of Lean Management?; What Is a Technical Tool?; Mapping the Process; Identifying Improvements; Sustainment; Some Success Stories; Reviewing a Few Additional Examples of the Technical Tools; Wrap-up  
Chapter 9 What Are the Measures of Lean Success?Why Are the Lean Improvements So Dramatic?; Measures; Summary; Appendix 9-A: Glossary of Terms; Part III Creating a Lean Supply Chain Management Environment; Chapter 10 How to Create an Integrated World-Class Lean SCM Environment; How Do the Principles and Goals of Lean and SCM Align?; More Examples; Industry's Mandate; Chapter 11 Summary and Conclusions; Supply Chain Woes; About the Author; Index

---

### Sommario/riassunto

Most books on Supply Chain Management simply focus on how to move materials and key resources throughout an industrial enterprise. Reinventing Lean shows how SCM can be made "Lean," leading to much more reliable, cost-effective and competitive Supply Chain Management (SCM). In this book, the reader will find a collection of management tools that will help to implement Lean principles, and to understand the components of an integrated Supply Chain Management system. Moreover, the book will show that to make Lean SCM effective, both the functional management tools as well as an enterprise-wide

---