Record Nr. UNINA9910783461303321 Autore Chait Richard Titolo Governance as leadership [[electronic resource]]: reframing the work of nonprofit boards / / Richard P. Chait, William P. Ryan, Barbara E. Taylor Hoboken, N.J., : John Wiley & Sons, 2005 Pubbl/distr/stampa **ISBN** 1-118-04591-2 1-280-26562-0 9786610265626 0-471-70440-7 Descrizione fisica 1 online resource (226 p.) Altri autori (Persone) RyanWilliam P TaylorBarbara E Disciplina 658.4/22 Soggetti Nonprofit organizations - Management Corporate governance Boards of directors Trusts and trustees Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia In imprint position: BoardSource. Note generali Nota di bibliografia Includes bibliographical references (p. 183-188) and index. Nota di contenuto Governance as Leadership: Reframing the Work of Nonprofit Boards; Contents; About Board Source; About the Authors; Preface; Acknowledgments; Chapter 1: First Principles; Chapter 2: Problem Boards or Board Problems?; Chapter 3: Type I Governing: Fiduciary; Chapter 4: Type II Governing: Strategic; Chapter 5: Type III: Generative Thinking: Chapter 6: Type III: Generative Governing: Chapter 7: Working Capital That Makes Governance Work; Chapter 8: Where to Next?; References: Index Sommario/riassunto A new framework for helping nonprofit organizations maximize the effectiveness of their boards. Written by noted consultants and researchers attuned to the needs of practitioners, Governance as Leadership redefines nonprofit governance. It provides a powerful framework for a new covenant between trustees and executives: more

macrogovernance in exchange for less micromanagement. Informed by

theories that have transformed the practice of organizational

leadership, this book sheds new light on the traditional fiduciary and strategic work of the board and introduces a critica