1. Record Nr. UNINA9910782763803321 Autore Burke Edmund M Titolo Managing a company in an activist world [[electronic resource]]: the leadership challenge of corporate citizenship / / Edmund M. Burke Westport, Conn., : Praeger, 2005 Pubbl/distr/stampa 1-282-40612-4 **ISBN** 9786612406126 Descrizione fisica 1 online resource (206 p.) Disciplina 658.4 658.4/08 658.408 Soggetti Social responsibility of business Industrial management - Social aspects Corporations - Public relations Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Includes bibliographical references (p. [173]-182) and indexes. Nota di bibliografia Nota di contenuto Contents; Preface; Acknowledgments; 1 With Apologies to James Carville . . . ""It's the Behavior, Stupid""; 2 The Case for Change; 3 The Faces of Activism; 4 Step One: You Start with a Vision-A Social Vision; 5 Step Two: Abandon the Command and Control Style of Managing External Affairs; 6 Step Three: Use the CACDIC Strategy; 7 Step Four: Who Are Our External Stakeholders and What Do They Value?; 8 Step Five: What Are the Characteristics of Our Relationships?: 9 Preparing Managers for the New New Thing; 10 The Stakeholder Relations Plan 11 The Site Community Strategy: A Responsibility of the Facility Manager12 The Site Community Strategy, Continued: 13 The Societal Strategy-The CEO's Responsibility; Notes; Name Index; Subject Index Sommario/riassunto Against a backdrop of corporate scandal, business leaders can no longer rely on the old-fashioned style of one-sided community relations programs to promote a good image. Nor can they expect preferential treatment just because they meet their tax obligations.

Pressure from all sides is forcing corporate leaders to increase their investments in the communities they serve and redefining their relationships with key stakeholder groups, including employees,

suppliers, governing boards, shareholders, and the press. Safeguarding the environment, supporting human rights, eliminating child labor, ente