Record Nr. UNINA9910781587803321 Autore Berger Jennifer Garvey <1970-, > Titolo Changing on the job [[electronic resource]]: developing leaders for a complex world / / Jennifer Garvey Berger Pubbl/distr/stampa Stanford, California: .: Stanford Business Books, an imprint of Stanford University Press, , c2012 **ISBN** 0-8047-8286-5 Descrizione fisica 1 online resource Disciplina 658.4/092 Soggetti Adulthood - Psychological aspects Career development - Psychological aspects Leadership - Psychological aspects Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Includes bibliographical references and index. Nota di bibliografia Frontmatter -- Contents -- List of Illustrations -- Acknowledgments --Nota di contenuto Introduction -- Chapter 1. Making Sense -- Chapter 2. Diving Deeper -- Chapter 3. Finding the Growth Edge -- Chapter 4. Growth Edge Coaching -- Chapter 5. Transforming Professional Development --Chapter 6. Transformational Habits of Mind -- Chapter 7. Cultivating Leadership -- Chapter 8. Cultivating Wisdom -- Appendix A --Appendix B -- Notes -- Index Listen to people in every field and you'll hear a call for more Sommario/riassunto sophisticated leadership—for leaders who can solve more complex problems than the human race has ever faced. But these leaders won't simply come to the fore; we have to develop them, and we must cultivate them as quickly as is humanly possible. Changing on the Job is a means to this end. As opposed to showing readers how to play the role of a leader in a "paint by numbers" fashion. Changing on the Job builds on theories of adult growth and development to help readers become more thoughtful individuals, capable of leading in any scenario. Moving from the theoretical to the practical, and employing

> real-world examples, author Jennifer Garvey Berger offers a set of building blocks to help cultivate an agile workforce while improving performance. Coaches, HR professionals, thoughtful leaders, and anyone who wants to flourish on the job will find this book a vital

resource for developing their own capacities and those of the talent
 that they support.