

1. Record Nr.	UNINA9910781449703321
Autore	West William F
Titolo	Program budgeting and the performance movement [[electronic resource]] : the elusive quest for efficiency in government / / William F. West
Pubbl/distr/stampa	Washington, D.C., : Georgetown University Press, c2011
ISBN	1-58901-791-9
Descrizione fisica	1 online resource (395 p.)
Collana	Public management and change series
Disciplina	352.4/8
Soggetti	Managerial accounting - United States Program budgeting - United States Total quality management in government - United States
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Includes index.
Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	A brief history of PPB -- The survival and evolution of program budgeting at DOD -- NOAA's adoption of PPB and matrix management -- Evaluating NOAA's management initiatives -- PPB and the holy grail of performance management -- Administrative doctrine and administrative reality.
Sommario/riassunto	William F. West examines the checkered history of program budgeting (PPB) as a means of rationalizing the allocation of resources within and across government agencies. The book includes an in-depth study of the adoption and effects of PPB at the National Oceanic and Atmospheric Administration. West also discusses how the disappointing results of PPB speak more broadly to the goals and assumptions of formal requirements for planning and performance assessment.