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Nota di contenuto	Frontmatter -- CONTENTS -- Acknowledgments -- Preface -- CHAPTER ONE. The Argument -- CHAPTER TWO. Leaders of the World's Top Universities -- CHAPTER THREE. Deans of the Top Business Schools -- CHAPTER FOUR. Is There Longitudinal Evidence That Scholars Improve the Performance of Their Universities? -- CHAPTER FIVE Why Choose Leaders Who Are Scholars? -- CHAPTER SIX. How Do Leaders Get Selected? -- CHAPTER SEVEN. Expert Leaders among Professionals, in Sport and the Arts -- CHAPTER EIGHT. In Conclusion -- APPENDIX ONE. Data Collection -- APPENDIX TWO. Bibliometric Data -- APPENDIX THREE. The Sample of Universities and Business Schools -- APPENDIX FOUR. The Decline of Nobel Prizes in Europe -- APPENDIX FIVE. Analysis of All Departments (Those Rated Top-5 in the RAE) -- APPENDIX SIX. Notes from a Department Head -- References -- Index
Sommario/riassunto	Socrates in the Boardroom argues that world-class scholars, not administrators, make the best leaders of research universities. Amanda Goodall cuts through the rhetoric and misinformation swirling around this contentious issue--such as the assertion that academics simply don't have the managerial expertise needed to head the world's leading

schools--using hard evidence and careful, dispassionate analysis. She shows precisely why experts need leaders who are experts like themselves. Goodall draws from the latest data on the world's premier research universities along with in-depth interviews with top university leaders both past and present, including University of Pennsylvania President Amy Gutmann; Derek Bok and Lawrence Summers, former presidents of Harvard University; John Hood, former vice chancellor of the University of Oxford; Cornell University President David Skorton; and many others. Goodall explains why the most effective leaders are those who have deep expertise in what their organizations actually do. Her findings carry broad implications for the management of higher education, and she demonstrates that the same fundamental principle holds true for other important business sectors as well. Experts, not managers, make the best leaders. Read *Socrates in the Boardroom* and learn why.
