Record Nr. UNINA9910780215403321 Autore Lord Robert G (Robert George), <1946-> Titolo Leadership processes and follower self-identity [[electronic resource] /] / Robert G. Lord, Douglas J. Brown Mahwah, N.J., : Lawrence Erlbaum, 2004 Pubbl/distr/stampa **ISBN** 1-282-32225-7 9786612322259 1-4106-0886-7 Descrizione fisica 1 online resource (263 p.) Collana LEA's organization and management series Altri autori (Persone) BrownDouglas J Disciplina 158/.4 Soggetti Leadership - Psychological aspects Self-perception Identity (Psychology) Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references (p. 218-236) and index. Nota di contenuto Book Cover; Title; Copyright; Contents; Series Foreword; Preface; Acknowledgments; Chapter 1 Common Sense, Science, and Leadership; Chapter 2 The Working Self-Concept and Behavior; Chapter 3 Level and Self-Concept; Chapter 4 Temporary and Enduring Effects of Leaders; Chapter 5 Generating a Mental Representation of a Leader's Behavior: Linking Perception to WSC Activation; Chapter 6 Leadership and Emotions: Chapter 7 Leadership and Organizational Justice: Chapter 8 The Value Added by a Second-Order, Subordinate-Focused Approach to Understanding Leadership Processes; References; Author Index Subject Index Sommario/riassunto Presenting a follower-centered perspective on leadership, this book focuses on followers as the direct determinant of leadership effects because it is generally through follower reactions and behaviors that leadership attempts succeed or fail. Therefore, leadership theory needs to be articulated with a theory of how followers create meaning from leadership acts and how this meaning helps followers self-regulate in specific contexts. In this book, an attempt is made to develop such a theory, maintaining that the central construct in this process is the

self-identity of followers. In developing