1. Record Nr. UNINA9910780186403321 Autore Grote Richard C Titolo The performance appraisal question and answer book [[electronic resource]]: a survival guide for managers / / Dick Grote New York, : American Management Association, c2002 Pubbl/distr/stampa **ISBN** 0-8144-2669-7 Descrizione fisica 1 online resource (253 p.) Disciplina 658.3/125 Soggetti Employees - Rating of Performance standards Lingua di pubblicazione Inglese **Formato** Materiale a stampa Monografia Livello bibliografico Note generali Includes index. Nota di contenuto The importance of performance appraisal -- Performance planning --Performance execution -- Performance assessment -- Performance review -- The performance appraisal form -- The performance appraisal process -- Building performance excellence -- One final question. Sommario/riassunto Most managers hate conducting performance appraisal discussions. What's worse, few feel confident in their ability to accurately assess the performance of a subordinate. In The Performance Appraisal Question and Answer Book, expert Dick Grote answers over 100 of the most common -- and most difficult -- questions about this vitally important but often misunderstood and misused tool, including:* How should I react when an employee starts crying during the appraisal discussion . . . or gets mad at me?* Which is more important -- the results the

person achieved or the way she went about doing the