Record Nr. UNINA9910780166703321 Changing the way we manage change [[electronic resource] /] / edited **Titolo** by Ronald R. Sims Pubbl/distr/stampa Westport, Conn., : Quorum Books, 2002 **ISBN** 1-280-86889-9 9786610868896 0-313-00673-3 Descrizione fisica 1 online resource (299 p.) Altri autori (Persone) SimsRonald R Disciplina 658.4/06 Soggetti Organizational change Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Includes bibliographical references and index. Nota di bibliografia Contents: Preface: Chapter 1 General Introduction and Overview of the Nota di contenuto Book Ronald R. Sims; Part I The Process and People of Change; Chapter 2 Unleashing the Power of Self- Directed Learning Richard E. Boyatzis; Chapter 3 Employee Involvement Is Still the Key to Successfully Managing Change Serbrenia J. Sims and Ronald R. Sims; Chapter 4 Holistic Model for Change Agent Excellence: Core Roles and Competencies for Successful Change Agency Scott A. Quatro, Erik Hoekstra, and Jerry W. Gilley; Chapter 5 The Changing Roles and Responsibilities of Change Agents Ronald R. Sims Part II Global Views and Experiences of ChangeChapter 6 Why The Bridge Hasn't Been Built and Other Profound Questions in Multicultural Organizational Development Terry R. Armstrong; Chapter 7 Reconciling the Dynamic of Symbols and Symptoms in Bringing about International Change Edgar J. Ridley; Part III Change Cases; Chapter 8 Change Management Methods in an Exciting New World of Business- to-Business Commerce Ronald R. Sims and William J. Mea; Chapter 9

Mestaver

Privatization of Public Utilities Drives Change in Consulting Firms Kathi

Chapter 10 Data Processing to Knowledge Management: Are Information

Management Issues? Gigi G. KellyChapter 11 The Balanced Scorecard: New Strategy Applications in Business- to- Business Commerce William

Technology Professionals Still Addressing the Same Change

J. Mea, Theodore L. Robinson III, and James W. Handlon; Part IV New Approaches and Models for Change; Chapter 12 Changing How Organizations Manage Change from the Inside Out Andrea B. Bear and Kathleen A. Brehony; Chapter 13 Change: Build It In, Just Like Quality! William I. Sauser, Jr. and Lane D. Sauser Chapter 14 Creating a New Kind of Conversation: A Consultant's Role in Building Sustainable Change in the New Economy Ann C. BakerChapter 15 Restorying and Postmodern Organization Theater: Consultation to the Storytelling Organization Grace Ann Rosile and David M. Boje; Index; About the Contributors