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Nota di bibliografia	Includes bibliographical references.
Nota di contenuto	Foreword; Preface; About the Author; Acknowledgements; Contents; Introduction; Chapter 1: Introduction to Scrum and Kanban; Scrum; Kanban; Scrum or Kanban?; Chapter 2: Project Conception; Setting expectations; Working software over documentation; Capacity to accept change; Conditions that challenge Agile in ERP projects; Customer involvement; Landscape complexity; Regulated industries; Distributed teams; Fixed price contracts; Teams; Leadership; High level estimating; Closing; Chapter 3: Project Preparation; Infrastructure; Knowledge transfer; Work environment; Task tracking Chapter 4: Business BlueprintIntroduction to the approach; Overview; Iteration 0 - Initial demo, requirements and architecture; Infrastructure; Initial solution demo; Story Mapping (aka "process workshops"); Step 1 - Build the Business Process Map; Step 2 - Building the Story Map and identifying stories; Release planning; Overview; The product backlog; Strategy; Slicing; Dependencies; Defining "done"; Acceptance tests; Estimating; A final comment on Story Mapping; Nonfunctional requirements; Project documents; Lean blueprinting; Iteration 1 - First build; Chapter 5: Realization; Overview

Testing Defining tests; Defining the test team; When to test; RICEFW unit testing; Configuration unit testing; A final note on testing; Backlog grooming; Scrum; When to use Scrum; SAP sprints; Overview; Sprint planning; Tracking the work; Daily Scrums; Getting the work done; Sprint review and retrospective; Kanban; Building the board; Work in progress; The daily standup; The input queue; Pulling versus pushing work; What work types do we track?; Work item size; Using Kanban to improve; Leadtime and throughput; Bottlenecks; Blocks; Waste; Defect tracking; How to manage new work
Visible policies Project reporting; Chapter 6: Final Preparation; Appendix A: Development Approach; Further Resources; Books; Websites; ITG Resources

Sommario/riassunto

The use of Agile methods to implement SAP is a relatively new approach and one that has proven to be very successful. Agile techniques can greatly improve your SAP implementations, reduce risks, and help you bring your projects in on schedule and within budget.
