Record Nr. UNINA9910779121803321 Autore Proehl Rebecca Ann Titolo Organizational change in the human services [[electronic resource] /] / Rebecca Ann Proehl Pubbl/distr/stampa Thousand Oaks, Calif.; London, : Sage, c2001 **ISBN** 1-4522-3122-2 1-4522-6407-4 Descrizione fisica 1 online resource (xiii, 273 p.) : ill Collana SAGE sourcebooks for the human services ; ; v. 43 Disciplina 361.00684 Soggetti Human services - United States Organizational change - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Includes bibliographical references (p. 253-259) and index. Nota di bibliografia Nota di contenuto Cover; Contents; INTRODUCTION; 1 - WHY IS CHANGE NECESSARY?; 2 -KEYS TO SUCCESSFUL CHANGE; 3 - THE CONTEXT OF CHANGE; 4 - THE NATURE OF CHANGE: 5 - INDIVIDUAL CHANGE: 6 - SYSTEMS CHANGE: 7 - TOWARD A MODEL OF ORGANIZATIONAL CHANGE; 8 - LEADING CHANGE; 9 - SETTING THE STAGE; 10 - PLANNING FOR THE CHANGE; 11 - IMPLEMENTING THE CHANGE; 12 - CHANGE IN A UNIONIZED WORKPLACE; 13 - THE POLITICAL NATURE OF CHANGE; 14 - BUILDING COLLABORATIVE RELATIONSHIPS; EPILOGUE; REFERENCES; Index; About the Author Sommario/riassunto 'Organizational Change' looks at the context of organizational change, describes how individuals and systems change, and pinpoints keys to successful change. Author Rebecca Proehl then presents a proven model of organizational change, built on lessons learned from both the public and private sectors, but tailored for human service

organizations.