Record Nr. UNINA9910720059103321 Autore Zhang Jane Jian Titolo The delta of Chinese management: Guanxi, rule of law and the middle way / / Jane Jian Zhang Pubbl/distr/stampa Singapore:,: Springer,, [2023] ©2023 **ISBN** 9789819910113 9789819910106 Edizione [1st ed. 2023.] 1 online resource (191 pages) Descrizione fisica 658 Disciplina Soggetti Management - China Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di bibliografia Includes bibliographical references. The Managerial Puzzle -- Guanxi: The Indigenous Practice -- Guanxi-Nota di contenuto wang: The Differential Pattern -- Guanxi-xue: The Tactical Pipeline --Guanxi-hu: The Subtle Process -- Favourite: The Trust Pathway --Favour: The Feeling Perspective -- Face: The Power Paradox. Sommario/riassunto This book explores the differential mode of people management in the Chinese context. Based on years of ethnographic research, this book illustrates how and why the guanxihu phenomena exist across different organisations and thus, the guanxi-hu could break the 'organisational laws' (e.g. structure and system; rules and regulations; policies and procedures). By focusing on personnel practices within organisations. the book provides an outlook for keeping indigenous management with Chinese characteristics. Most importantly, this book offers significant insights into how to 'manage people' in the private and public sectors within the Chinese cultural and institutional environment. The delta of Chinese management will appeal not only to academics and researchers who have an interest in management and Chinese studies, but also to expatriates and practitioners who are engaged in doing business and

managing people with/in China.