1. Record Nr. UNINA9910660741903321 Autore Kaplan Robert E. Titolo Enhancing 360-degree feedback for senior executives : how to maximize the benefits and minimize the risks // Robert E. Kaplan, Charles J. Palus Pubbl/distr/stampa Greensboro, North Carolina:,: Center for Creative Leadership,, 1994 ©1994 **ISBN** 1-60491-792-X 1-280-95356-X 9786610953561 1-932973-47-8 Edizione [1st edition] Descrizione fisica 1 online resource (34 pages) Report (Center for Creative Leadership);; no. 160 Collana Disciplina 658.4/07125 Soggetti Executives - Rating of - Methodology Feedback (Psychology) Employees - Attitudes Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Title from title screen. Nota di bibliografia Includes bibliographical references. Sommario/riassunto Senior executives, however, sometimes require a richer feedback experience — one which might also include one or more of the following: detailed verbatim descriptions of performance, observations from family members and friends, psychometric measures of personality and motivation, and data on early history, plus an extended coaching relationship with a professional in leadership development. With this added scope and power, however, comes increased risk, which makes it essential that additional precautions be taken. In this report, the authors offer guidelines for how enhanced feedback can be

provided safely and effectively.