Record Nr. UNINA9910659245403321 Autore Lombardo Michael M Titolo Preventing derailment: what to do before it's too late // Michael M. Lombardo, Robert W. Eichinger Greensboro, N.C., : Center for Creative Leadership, c1989 Pubbl/distr/stampa **ISBN** 1-281-00164-3 9786611001643 1-932973-39-7 Edizione [1st edition] Descrizione fisica 1 online resource (vii, 49 pages) Report / Center for Creative Leadership Preventing derailment Collana Altri autori (Persone) EichingerRobert W Disciplina 658.4/07124 Soggetti Career plateaus **Executive ability** Personnel management Lingua di pubblicazione Inglese Materiale a stampa **Formato** Livello bibliografico Monografia Note generali Bibliographic Level Mode of Issuance: Monograph Nota di bibliografia Includes bibliography: p. 59. Nota di contenuto Front cover -- Half title page -- Full title page -- Copyright page --Table of Contents -- How to Use Preventing Derailment -- Introduction -- How Executives Develop -- Those Who Derail -- The Process of Derailment -- Derailment: The Individual Face -- Michelle --Developing Michelle -- But What About Sexism? -- Derailment: The Organizational Face -- Feedback on an Effectiveness and Derailment Profile -- Increasing Variety of Experience for Managers -- Becoming an Active Learner -- Conclusion -- References -- Appendix --Ordering Information -- Back cover. Sommario/riassunto Many new managers rely too heavily on the technical or problemsolving strengths that have propelled them upward and fail to understand that new skills are required to continue to be effective as managers. The problem arises for both individual and organizational reasons and results in many managers failing to make the transitions required to deal with the increasing complexity they face. When this happens, many managers whose careers have been full of promise stumble and derail. This title will assist managers in the pursuit to

continue to be successful leaders in their organizations.