Record Nr. UNINA9910514183203321 Autore Cardona Pablo Titolo Management by missions: connecting people to strategy through purpose / / Pablo Cardona, Carlos Rey Pubbl/distr/stampa Springer Nature, 2022 Cham:,: Springer International Publishing AG,, 2021 ©2022 **ISBN** 3-030-83780-7 Edizione [2nd edition.] 1 online resource (170 pages): illustrations (black and white) Descrizione fisica Altri autori (Persone) RevCarlos <1973-> Disciplina 658.4012 Soggetti Corporate culture Mission statements Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Previous edition: 2008 Nota di contenuto Part I. Myths and realities of management 1. Is there a link between corporate culture and profit? 2. Different ways of understanding an organization 3. What are companies for Part II. In search of pur pose4. Cultural problems t oday5. The missions of a company6. The values of a balanced culturePart III. A new management model7. The purpose chart8. Purpose-driven tools9. Missions driven leadership Sommario/riassunto A few decades ago, management thinking started to embrace the idea of purpose. The first edition of this book marked an important step in this trajectory; it drew attention to the need for managers to relate the concepts of purpose and missions to strategy, culture and leadership. In the years since, purpose and missions have become business imperatives not only in terms of remaining competitive but as core in the attempts to have a sustainable impact on the world. The second edition of Management by Missions is an Open Access book based on substantially more research carried out over fifteen years, involving more than 200 organizations around the world. All of this research supports that the practical models and ideas offered in the book have been tried and tested and actually work in practice. With case studies,

anecdote and new research findings, the authors present the main tools

of the MBM method (shared missions, missions scorecards,

interdependency matrix, missions-based objectives and integral assessment) and the type of leadership needed to implement it. The ideas presented in this book mark a path towards a new management methodology for the XXI century and a new way of understanding the work that managers do.