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The Role of Midlevel Managers; Engaging Midlevel Managers in Community Policing; The Challenges of Dual Responsibility; Conclusion; References; Chapter 7. Organizational Change and Development: Fundamental Principles, Core Dilemmas, and Leadership Challenges in the Move Toward a Community-Policing Strategy; Fundamental Principles of Organizational Change and Development; Implications for the Transformation to Community Policing; Leadership Challenges for Transforming Police Agencies; Conclusion
References
Part III - Creating Partnerships; Chapter 8. Focus on Internal Partnerships: A Framework for Implementing Community Policing in a Unionized Department; Partnerships; Working With a Unionized Police Force; Chapter Focus; The Context for Partnership; A Framework for Building a Union-Management Partnership; Conclusion; References; Chapter 9. The Nexus of Community Policing and Domestic Violence; An Examination of the Nexus; Potential for Cooperation at the Nexus; Efforts to Create a Cooperative Nexus of Community Policing and Domestic Violence; Conclusions and Recommendations; Notes
References
Chapter 10. Action Research for Community-Oriented Policing and Comprehensive School Safety Planning; Research Methodology; Survey Results; Conclusion; Appendix: School Safety Summit Survey; References; Chapter 11. Social Capital, Collective Action, and Community Policing: A Case Study in Sioux City, Iowa; Overview of Recent Sioux City History; CAST Successes and Problems; Research Focus; Discussion; Notes; References; Part IV - Dealing With Ongoing Challenges; Chapter 12. The Challenge of Effective Organizational Change: Lessons Learned in Community-Policing Implementation
Impediments to Organizational Change

Sommario/riassunto

This book examines the experiences of a wide variety of community policing initiatives in the United States.
