Record Nr. UNINA9910466314903321 Autore Venkateswara Rao T. Titolo Performance management: towards organizational excellence / / T.V. Rao Pubbl/distr/stampa Thousand Oaks:,: SAGE Publications,, 2016 **ISBN** 93-5150-729-7 Edizione [Second edition.] Descrizione fisica 1 online resource (331 p.) Altri autori (Persone) Venkateswara RaoT Disciplina 658.3/125 Soggetti Personnel management Performance - Management Employees - Rating of Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Revised edition of the author's Performance management and appraisal systems, 2004. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Foreword -- Preface to the first edition -- Preface to this edition --Acknowledgments -- Performance management: an overview --Defining and planning performance -- Defining and building competencies -- Performance analysis for individual and organizational development -- Reducing biases in ratings and managing forced distribution -- Performance conversations and performance review discussions -- Using performance management system data for hr decisions and performance -- Improvements -- Best practices in performance management -- Managing motivation through rewards and recognition: best practices -- Lessons from experience: a new look at performance management systems -- 360 degree feedback as a performance management tool -- Performance management through assessment and development centers -- Bibliography -- Index --About the author.

How performance management systems should be re-positioned to

focus on performance improvements.

Sommario/riassunto