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TWO: QUICK SUMMARY; 3 The Second Key: High-Speed Connectivity; THE SLOWWW GROWTH OF CONNECTIVITY IN MEETINGS; WHAT THE TECHNOLOGY ALLOWS FRIENDLY SOFTWARE THE INPUT DEVICES; THE NETWORK: LOCAL OR INTERNET?; NETWORKING IN VENUES; THE VIRTUE OF CONNECTIVITY IN LARGE GROUP MEETINGS; ACTUALLY . . . IT'S NOT ABOUT THE TECHNOLOGY; POLLING VERSUS DISCUSSION: A Case Study In Why You Can't Have One Key Without the Other; CHAPTER THREE: QUICK SUMMARY; Case Story 1, Listening to the City-Rebuilding Lower Manhattan after 9/11; Case Story 2, A Global Manufacturing Organization; Part Two: Anchoring Virtuous Meetings; 4 The Use of Small Groups within Large Group Meetings; TWO INTEGRATED LEVELS OF PARTICIPANT EXPERIENCE What Works in Highly Engaged Small Teams Can Shared Understanding Be Achieved in Large Groups?; How the Two Levels Work; PUTTING A TWO-LEVEL DESIGN INTO PRACTICE; Designing the Room for Two Levels of Experience; Perceived Alternatives to a Two-Level Meeting; Option 1: Let's All Do This as a Group!; Option 2: We Want to Hear from Every Person!; Option 3: Let's Do Breakouts!; HOW IT FEELS IN THE TABLE GROUP; You Become More Engaged When You Become Part of the Conversation; You Learn More When You Can Digest the Content; You Stay Energized When You Are Active; How It Feels in a Two-Level Meeting CHAPTER FOUR: QUICK SUMMARY 5 Virtuous Engagement Cycles: Creating a Meta-Conversation; THE REVOLUTION: KNOWING WHAT THE GROUP IS THINKING; THE VALUE OF META CONVERSATIONS; VIRTUOUS ENGAGEMENT CYCLES: FOUR STAGES; Stage 1: Present; Stage 2: Discuss; Stage 3: Review; Stage 4: Respond; PUTTING ENGAGEMENT CYCLES INTO PRACTICE; COMPLETING ENGAGEMENT CYCLES; Why Cycles Don't Get Completed; Where Engagement Cycles Get Interrupted and the Impact; Ten Potential Missed Opportunities in Virtuous Meetings; CHAPTER FIVE: QUICK SUMMARY; Case Story 3, Leadership Meeting for a Global Procurement Organization Case Story 4, Leadership Meeting for a U.S. Insurance Organization

Sommario/riassunto

Technology + Design leads to breakthrough in large meeting productivity Virtuous Meetings: Technology + Design for High Engagement in Large Groups breaks out of the confines of the meeting room to show the reader what is possible when you need to get large groups of people talking and making decisions together. The book shows that it is possible to achieve effective outcomes in large, important meetings - the kind of meetings that most organizations rely upon for aligning their leaders with strategy or managing change, innovation, and crises. When it matters most what the participants are thin
