Record Nr. UNINA9910465396803321 Autore Feit Marvin D. **Titolo** Distinguishing clinical from upper level management in social work / / Marvin D. Feit and Michael J. Holosko Abingdon, Oxon;; New York, N.Y.:,: Routledge,, 2013 Pubbl/distr/stampa **ISBN** 0-203-07516-1 1-299-28057-9 1-135-11861-2 Descrizione fisica 1 online resource (224 p.) Altri autori (Persone) HoloskoMichael J 361.3068/4 Disciplina Soggetti Social work administration Social workers - Supervision of Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Includes bibliographical references and index. Nota di bibliografia Nota di contenuto Introduction -- A model for understanding the management and administration of social work problems -- Current trends influencing health and human service organizations (HSOs) -- Social work leadership: identifying core attributes -- Clinical vs. upper level management: program evaluation -- Clinical vs. upper level management: financial management -- Where data meets dollars: decision-making epilogue. Sommario/riassunto Over the past few decades, as administrative and technological complexity has increased, so has the role and importance of administrative practice in social work. For those making the switch from front-line practice to administration and management there is. therefore, a real need to prepare and enhance the knowledge base and skill set necessary at the executive level. In particular, the importance of budgeting and fiscal management, the need for accountability. negotiation between different and competing organizations, along with

an understanding of decision-making, planning, and understan