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2.13 The Transaction Cost Approach; Transaction Cost Applications to Construction; 2.14 Many Paradigms; 2.15 The Relevance of Temporary Organisations Generally to Construction Project Management; 2.16 Virtual Organisation; 2.17 Projects, Firms and Process; Chapter 3 Systems Thinking and Construction Project Organisation; 3.1 Introduction; 3.2 Systems Concepts; Objective; Contingencies; Organisational Fit; Environment; Environmental Forces; Political; Legal Institutional Cultural and Sociological; Technological; Economic and Competitive; 3.3 Action of Environmental Forces; Sustainability; Project Management's Response to Sustainability Issues; Organisational Competence; 3.4 Negative Entropy, Adaption and Protected Environments; 3.5 Growth, Differentiation, Interdependency and Integration; 3.6 Feedback; 3.7 Systems and Hierarchies; 3.8 Increasing Challenges; 3.9 Summary; Chapter 4 Clients and Stakeholders; 4.1 Introduction; 4.2 Classification of Clients; The Individual Client; The Corporate Client; The Public Client; Client Profiles An Alternative Approach 4.3 Clients' Objectives; 4.4 Relationship of the Client's Organisation and the Construction Process; 4.5 Conflicting Objectives; 4.6 Project Change; 4.7 Role of the Client; 4.8 Clients, Stakeholders and Sustainability; 4.9 Practical Client Issues; Chapter 5 The Project Team; 5.1 Introduction; 5.2 Firms and Project Teams; 5.3 Relationship with the Client; 5.4 Differentiation, Interdependency and Integration; An Alternative Perspective; 5.5 Decisions and Their Effect on Structure; 5.6 Differentiation and Integration in Practice; 5.7 Organisational Culture; 5.8 Partnering 5.9 Supply Chain Management

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#### Sommario/riassunto

As with all previous editions of Project Management in Construction, this sixth edition focuses on systems theory as the approach suitable for organizing and managing people skilled in the design and completion of construction projects. It discusses the many competing paradigms and alternative perspectives available, for example in relation to differentiation and integration, as well as the emerging study of temporary organizations and its relevance to construction project management. Whilst encompassing the need to develop further theoretical aspects of construction project organization theory...

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