

1. Record Nr.	UNINA9910463870903321
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Titolo	The school of hard knocks [[electronic resource]] : combat leadership in the American Expeditionary Forces // Richard S. Faulkner
Pubbl/distr/stampa	College Station, Tex., : Texas A&M University Press, 2012
ISBN	1-280-77231-X 9786613683083 1-60344-698-2
Edizione	[1st ed.]
Descrizione fisica	1 online resource (410 p.)
Collana	C.A. Brannen series ; ; no. 12
Disciplina	940.4/1273
Soggetti	Command of troops - History - 20th century Military morale - United States World War, 1914-1918 - United States Electronic books.
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Originally presented as: Thesis (Ph.D.)--Kansas State University, 2008.
Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	Combat leadership in the AEF: a tale of Alvin and Charles -- "To be instructed in the dark art and mystery of managing men" -- Small-unit leadership in the Old Army -- "We find ourselves in need of a vast army of officers" -- The stateside selection and training of officers -- "By improvised and uncoordinated means" -- Officer selection and training in 1918 -- "Ninety-day wonders" and "jumped-up sergeants" -- Stateside mobilization and the challenges of small-unit leadership -- "My God! This is Kitchener's army all over again" -- Leader training in the American Expeditionary Forces in France -- "Gone blooey" -- The AEF's systems for addressing officer incompetence and inefficiency -- Noncoms, doughboys and the Sam Brownes -- The relations between the leader and the led in the US Army -- Combat physics and the ugly realities of attritional warfare -- The school of hard knocks -- Combat leadership and the attritional battlefield -- Conclusions: A tale of George and Henry -- Appendix: Organization of AEF infantry rifle companies and platoons.
Sommario/riassunto	This important new history of the development of a leadership corps of officers during World War I opens with a gripping narrative of the

battlefield heroism of Cpl. Alvin York, juxtaposed with the death of Pvt. Charles Clement less than two kilometers away. Clement had been a captain and an example of what a good officer should be in the years just before the beginning of the war. His subsequent failure as an officer and his redemption through death in combat embody the question that lies at the heart of this comprehensive and exhaustively researched book: What were the faults o
