1. Record Nr. UNINA9910463777903321 Autore Laeser Anna Titolo Managing culture clashes in M & A's // Anna Laeser Pubbl/distr/stampa Hamburg, Germany:,: Anchor Academic Publishing., 2014 ©2014 **ISBN** 3-95489-652-4 Descrizione fisica 1 online resource (50 p.) Disciplina 331.133 Discrimination in employment - Germany Soggetti Minorities - Employment Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references. Nota di contenuto Managing Culture Clashes in M&A's; Table of Contents; List of Abbreviations: List of Figures: Management Summary: 1 Introduction: 1.1 Overview of the M&A Market and Activity; 1.2 Problem Statement; 1.3 Research Method; 1.4 Structure; 2 Definitions; 2.1 Transactions and Due Diligence; 2.2 Culture and Culture Clashes; 2.3 Trust and Language; 3 Impact of M&A's; 3.1 In General; 3.2 During the M&A Stages; 3.3 Cultural Problems and Key Drivers in M&A Stages; 4 Integration Models as Solution Alternatives: 4.1 Analysis Approach: 4.2 Selection of Existing Integration Models 4.3 Evaluation of the Models 5 A Set of Cultural Integration Tools; 6 Conclusion; 6.1 Summary and Conclusion; 6.2 Outlook and Recommendations; Appendices; References; Other Bibliography Merger and acquisition activities have become an integral part of Sommario/riassunto today's business world. They are considered as strategic component to gain market shares and extend product portfolios. Still, these transactions have a huge impact on an organization. This paper looks specifically at the M and A impact on company culture. Based on an analysis of identified key elements, which drive a M and A process, a cultural integration toolkit will be developed to solve identified cultural

problems. Secondary data serves as source data for an inductive

approach. Cultural problems and key drivers will be ide