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Nota di contenuto	Cover; Contents; List of Figures; List of Tables; Acknowledgements; Preface; Introduction; PART 1 WHO NEEDS WISDOM?; 1 Wisdom and Leadership; The Leadership of Chaos and Pragmatism; Nurturing the Attributes and Capabilities of Wisdom - The Role of Business Schools; 2 Understanding Practical Wisdom; What Happened to the Phronimos?; Wisdom Through Adversity; Wisdom in the Modern Business Organisation; Wisdom: A Balance of Attributes and Capabilities; The Development of Wise Leadership within the Organisation; Collaborative Wisdom and the Collective Vision; Exercises PART 2 WISDOM AND LEADERSHIP PRACTICE3 Operational Leadership: The Development of Credibility and Trust; Leadership in a "Global" Cultural Context; Requisite Experience; Open-Minded and Pragmatic Leadership; Wise Decisions Require Light and Fast Feet; Practical Wisdom: The Logic of People Centricity; Effective Management of Acculturation Through Clarity and Consistency; Rely on Expert Intuition in the Face of Doubt and Uncertainty; Exercises; 4 Practically Wise Operational Leadership: Fundamental Principles and Perspectives;

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 The Importance of the Consistent Application of a Single Dominant Logic;
 Practical Wisdom: The Development and Maintenance of an Inculcated
 Leadership Cadre; Individual Self-Sacrifice for the Benefit of the
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 Change in an Organisation's Dominant Logic; Operational Leadership
 Imperative One: Recognise You Are Running a Marathon; Operational
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 Operational Leadership Imperative Three: Re-Prioritise
 Profitability
 Operational Leadership Imperative Four: Soft-Hearted
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 Go Where You Have Never Gone Before
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 Opportunities in Innovative Ideas
 Is The Earth Really Spherical? -
 Sensitivity to Alternative Views; Was Alexander So Great? - Common
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 Global Efficiency and Local Responsiveness; The Application of
 Collaborative Perspectives and Attributes: The Dumb versus the Smart
 Operational Leader; Exercises; 7 Resolving the "Onion Skin" Issue; I'm
 Leading - How Did That Happen?; I'm Confused - Where Do I Start?;
 Let's Play Find the Leader
 Sounds Reasonable: But How Does it Work in the Context of My Present
 Role?

Sommario/riassunto

Greg Park argues that corporate superstars collapse not primarily due
 to poor products, inadequate market penetration, financial
 mismanagement or self-aggrandisement, but rather by a leadership
 lacking the fundamental values, principles, perspectives, attributes and
 capabilities for long term organisational survival. The resultant
 inadequate cognitive mental process of leadership invites inevitable
 failure, through loss of confidence, motivation, cohesion, advocacy and
 energy amongst the community of stakeholders. Collaborative wisdom
 is the existence within the dominant coalition of an organi

2. Record Nr.	UNINA9910763985103321
Titolo	Current opinion in gastroenterology
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