Record Nr. UNINA9910461117103321 Ports in a storm [[electronic resource]]: public management in a **Titolo** turbulent world / / John D. Donahue and Mark H. Moore, editors Pubbl/distr/stampa Washington, D.C., : Brookings Institution Press, c2012 **ISBN** 1-280-48856-5 9786613583796 0-8157-2238-9 Descrizione fisica 1 online resource (233 p.) Altri autori (Persone) DonahueJohn D MooreMark Harrison 387.1068 Disciplina Soggetti Harbors - Management Marine terminals - Management Harbors - Security measures Marine terminals - Security measures Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Introduction: on management and metaphor / John D. Donahue and Mark H. Moore -- Sea change: rewriting the rules for port security after September 11 / Pamela Varley -- Unraveling a risk-management challenge / Malcolm K. Sparrow -- Portstat : how the Coast guard could use the PerformanceStat leadership strategy to improve port security / Robert D. Behn -- Pursuing public value: frameworks for strategic analysis and action / Herman B. Leonard and Mark H. Moore -- The tummler's task: a collaborative conception of port protection / John D. Donahue and Richard J. Zeckhauser -- Toward a higher purpose : Captain Englebert navigates the choppy waters of network governance / Stephen Goldsmith -- Improving port security : a twenty-first-century government approach / Elaine C. Kamarck -- Calling publics into

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In Ports in a Storm a team of Harvard Kennedy School scholars focus diverse conceptual lenses on a single high-stakes management task-

existence: the political arts of public management / Mark H. Moore

and Archon Fung.

enhancing port security across the United States. Their aims are two: to understand how a public manager might confront that complex undertaking, and to explore the similarities, differences, and complementarities of their alternative approaches to public management. The book takes as its pivot point the singular case of U.S. Coast Guard CaptainSuzanne Englebert and her leadership of efforts to secure America's ports after theSeptember 11 attack