Record Nr. UNINA9910460878403321 Autore Tompkins Phillip K. Titolo Managing risk and complexity through open communication and teamwork / / Phillip K. Tompkins Pubbl/distr/stampa West Lafayette, Indiana:,: Purdue University Press,, 2015 ©2015 **ISBN** 1-61249-383-1 Descrizione fisica 1 online resource (291 p.) Disciplina 658.4/022 Soggetti Communication in management Teams in the workplace - Management Risk management Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Introduction -- Concertive control in organizations -- A call from the moon: exemplary communication practices at nasa's marshall space flight center -- Studies of open communication and teamwork --Operating as a team and checklists: reducing complexity and risks in health care -- Fighting fires with smart risks -- Challenger, columbia, and risk communication -- Responses to apollo, challenger, columbia: the decline of the space program -- Our homeless neighbors: "at risk" and "risky" to the domiciled -- Interorganizational risk communication: the aviation safety reporting system, stop, and safe tell -- The age of participation -- Conclusion -- Acknowledgments -- Notes -- Glossary -- Index. Sommario/riassunto Along with increased complexities in work and life in general in the twenty-first century come new and dangerous risks to workers, customers, and the general public. Drawing on decades of experience as a researcher and consultant for a range of organizations and individuals in high-risk domains, the author of this book presents a

powerful theory of open communication and teamwork. This unites a range of communication practices and principles that have proven to combat risk and complexity in organizations. The book initially focuses

on NASA, an organization that experiences and engages with high