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| Nota di contenuto | Cover; Contents; List of Figures; List of Tables; Acknowledgements; 1 In Appreciation of Barry Turner; Introduction; Aim; Disaster Incubation Theory Described; Disaster Incubation Theory Sta ges; Case Studies; Reshaping Turner's Model; Conclusion; 2 Selecting a Framework for Foresight; Introduction; Selection of a Framework; Approach; Chaos as the Norm; Conclusion; 3 Issues for Foresight; Introduction; Issues of Interest; Universals; Causes; Catalytic Questions; Conclusion; 4 Debate Framework; Introduction; Developing a Catalytic Framework; Generalisation; Intelligent Countermeasures Foresight or HindsightFramework; Conclusion; 5 Lesson to be Learnt; Introduction; Turner's Phenomena; Revised Questions; The "What"; The "How"; Conclusions; 6 Pursuing Foresight; Introduction; Looking Back; Looking Forward; Using the Cube; Conclusion; Epilogue; Bibliography; Index |
| Sommario/riassunto | Many inquiry reports blame management for their failures of foresight. These reports are based on the premise that, with a little more thought, these oversights, and so the crisis, would have been avoided. Is it really that simple? The important question is whether, without hindsight, it |

would have even been possible to identify the actual factors that lead to the failure. This book explores this issue as a practical problem. The book takes Barry Turner's Disaster Incubation Theory as its central theme. The first chapter explores the way Turner structured his theory and the way it has been used, before re-imagining it as a way to fostering foresight. The next three chapters examine key issues in detail. They explain why Turner's model was chosen, outline the issues that need to be considered when seeking to prevent such failures and how to use the proposed frameworks. Chapter 5 examines the lessons learnt from this study and, in particular, looks at the mental approach required when seeking such foresight. Finally, Chapter 6 provides a fully worked example. It uses work by Frank Stech who has applied Turner's theory to a past case. Crises occur everywhere and we continue to struggle to avoid them. In this book Mike Lauder provides executives with thinking tools to help them avoid missing the warning signs of their next crisis.
