Record Nr. UNINA9910459497703321 Public management and complexity theory: richer decision-making in **Titolo** public services / / by Mary Lee Rhodes. [et al.] Pubbl/distr/stampa New York:,: Routledge,, 2011 **ISBN** 1-136-89989-8 1-282-89849-3 9786612898495 0-203-84160-3 Edizione [First edition.] Descrizione fisica 1 online resource (250 p.) Routledge critical studies in public management;; 6 Collana Altri autori (Persone) RhodesMary Lee Disciplina 352.3/3 Public administration - Ireland Soggetti Civil service - Ireland Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Includes bibliographical references and index. Nota di bibliografia Nota di contenuto Book Cover: Title: Copyright: Contents: Figures: Tables: Abbreviations and Acronyms; Acknowledgements; Introduction: The Case for CAS; 1 Setting the Stage for a CAS Analysis; 2 Urban Regeneration in Ireland; 3 Healthcare Information Systems in Ireland: 4 Advancing the Case for Complex Adaptive Systems in Public Administration; 5 The Impact of Boundaries: Identity, Community and Place; 6 Vision and the Dynamics of Change; 7 The Role and Effect of the Private Sector; 8 Core and Locale: The Tension Between the GoverningIntent and the Implementing Outcome; 9 In Conclusion; Notes; Bibliography Index That public services exhibit unpredictability, novelty and, on occasion, Sommario/riassunto chaos, is an observation with which even a casual observer would agree. Existing theoretical frameworks in public management fail to address these features, relying more heavily on attempts to eliminate unpredictability through increased reliance on measurable performance objectives, improved financial and human resource management techniques, decentralisation of authority and accountability and

resolving principal-agent behaviour pathologies. Essentially, these are

all attempts to improve the 'steering' capacity of p