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Nota di contenuto	Front cover; List of Figures; Preface; Acknowledgments; Introduction: The Project ManagementOffice Concept, Then and Now; The Authors; Chapter 1: The Strategic PMO; Chapter 2: PMO Business Case,Organi zation Structure,and Functions; Chapter 3: The Starting Gate; Chapter 4: PMO Planning,Preparati on, and Strategy; Chapter 5: Establishing a ProjectManagement Methodologyand PMO Governance; Chapter 6: Project Portfo lioManagement and the Strategic PMO; Chapter 7: The Strategic People Management Office; Chapter 8: The Technical Infrastructure; Chapter 9: Changing Organizational Culture Chapter 10: Knowledge Management and the PMOAppendix A: The State of the PMO 2007 to 2008; Appendix B: Selected PMO of the YearAward Winners (2007 and 2008); Appendix C: Project ManagementAssessment and Recommendation Report; Back cover
Sommario/riassunto	The second edition of this award-winning reference provides step-by-step instructions for establishing and maturing a project management office (PMO). Concise and easy to read, The Strategic Project Office,

Second Edition covers the four primary areas of knowledge and practice regarding the PMO: governance and portfolio management, resource optimization, organizational change, and performance measurement. Winner of the 2001 David I. Cleland Project Management Literature Award from the Project Management Institute, the first edition introduced the concept of
