Record Nr. UNINA9910457884503321 Autore Levine Michael K. Titolo A tale of two transformations: bringing lean and agile software development to life / / Michael K. Levine Boca Raton, Fla.:,: CRC Press,, 2012 Pubbl/distr/stampa **ISBN** 1-4665-1680-1 1-315-30027-3 1-283-59617-2 9786613908629 1-4398-7978-8 Edizione [1st edition] Descrizione fisica 1 online resource (522 p.) Disciplina 005.068/4 Soggetti Information technology - Management Information technology projects - Management Agile software development Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia "A Productivity Press book." Note generali Includes bibliographical references and index. Nota di bibliografia Setting the stage for change: February -- MCCA February : Wes's Nota di contenuto challenge -- FinServia February : Mary's challenge -- Both companies February: setting initial approaches -- Understanding the landscape: March 2008 -- MCCA March: getting to know MCCA team & culture --FinServia March: re-orienting the GRI relationship -- MCCA March: solving the chief engineer puzzle -- Beginning the transformations: April-May -- FinServia end of April: six weeks to change the finservia organization -- MCCA end of May: six weeks to start the MCCA transformation -- Transformations take hold: May-September --FinServia May: making delivery commitments -- MCCA July: DocWorld : engaging with the salesforce & customers -- FinServia July : sprint one demo: dealing with disappointment -- MCCA September: Jack's gambit -- Looking back and looking ahead: December -- December: sustaining lean & agile -- Summary and conclusions : transforming to

become lean and agile.

Sommario/riassunto

There are many books that seek to explain Lean and Agile software that

offer theory, techniques, and examples. Michael Levine's first book, A Tale of Two Systems, is one of the best, synthesizing Lean manufacturing and product development with agile software concepts in an engaging business novel. However, there has been precious little practical guidance for those seeking to change existing organizations to become Lean and Agile, until now. Mr. Levine has followed the successful approach of A Tale of Two Systems, telling two simultaneous intertwined and contrasting storie